

CAIXA GERAL DE DEPÓSITOS

# CONSOLIDATED RESULTS 9M2020

Unaudited financial information





#### **Disclaimer**

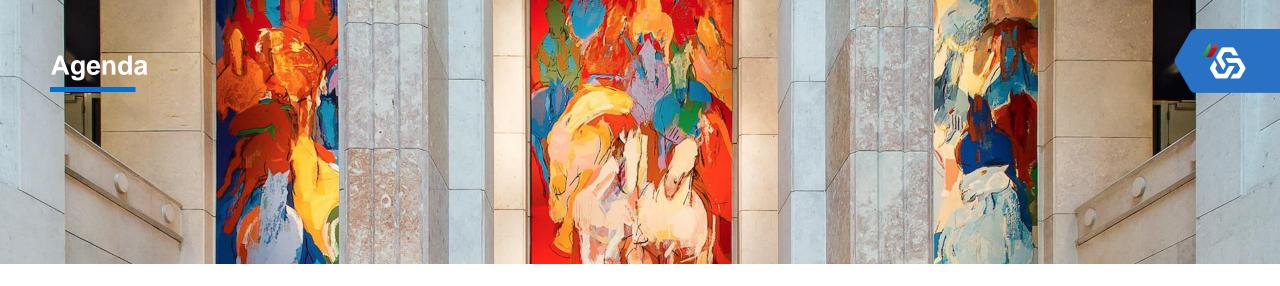


- The financial statements have been prepared on the basis of the International Financial Reporting Standards (IFRS) as adopted in the European Union in accordance with Regulation (EC) No. 1606/2002 of the European Council and of the Parliament of July 19 and provisions of Decree-Law No. 35/2005 of February 17. The financial information reported is unaudited.
- The financial metrics in this presentation refer to September 30, 2020, unless otherwise stated. These may be estimates subject to revision. Solvency ratios include net income for the period.
- The year 2020 has been marked by the COVID-19 pandemic. As a consequence of the spread of the disease, with confirmed cases in more than 200 countries and territories, exceptional measures have been taken to contain it, including the restrictions on mobility of the population, the closure of national borders and conditioning in a wide range of economic activities. Several countries lifted their lockdown restrictions in the second part of the half year, enabling a resumption of economic activity albeit subject to the application of limitations on different sectors. Consequently diverse economic indicators have confirmed a sharp deceleration of worldwide economic activity, making a global recessionary scenario a certainty and the only doubts regard its levels of depth and duration as well as future recovery scenarios.

Impacts, albeit uncertain, are naturally expected on the group's activity. Their extent will be contingent upon a multiplicity of factors such as the depth of the economic crisis, its length, the economic sectors most affected and the type and impact of the monetary and fiscal policy measures adopted and to be adopted by the diverse European Union central banks in the future.

In light of these uncertainties, and based on the information available at this time, CGD estimated and recognized in its financial statements for the period ending on September 30, 2020 its best estimate of the financial effects of this pandemic, including the valuation of financial assets and the measurement of expected losses in the loan portfolio, which will be subject to continuous monitoring and reassessment.

- This document is intended for general information only and does not constitute investment recommendation or professional guidance and may not be construed as such.
- This document is an English translation of the Portuguese language document "Resultados Consolidados 9M 2020". In the event of any inconsistency, the original version prevails.



Highlights
Business Activity
Results
Balance Sheet

5	Asset Quality
6	Liquidity
7	Capital
8	Summary

CAIXA GERAL DE DEPÓSITOS, S.A.



# Response to the COVID-19 pandemic impacts results of the first 9M 2020







Consolidated net income reaches €392M (-38.8% over 9M2019) resulting in a ROE of 6.6%



Current net income was €342M, a 28.9% reduction over the same period in 2019 (excluding extraordinary gains in both years) and corresponding to a ROE of 5.8%



In the first nine months, and in anticipation of the expected effects of the economic crisis, there was an additional charge in credit impairments and provisions for bank guarantees of €220M



Fully loaded CET 1 ratio reaches 17.2%, Tier 1 18.4% and Total ratio 19.8%, above the Portuguese and European banking average, evidence of CGD's robust and adequate capital position



Significant growth (+9.8%) in Portugal in corporate and business loans (excluding construction and real estate) and in new mortgage loans production with a market share of 23.9% in August



Improvement in asset quality: NPL ratio net of total impairments of 0.5%. NPL ratio drops to 4.2% and specific coverage level increases to 62.3% vs 45.3% average for European banks



Recurrent operating costs down 6% over 9M 2019, reflecting the continued improvement in efficiency levels

(1) EBA Risk Dashboard - June 2020

## Execution of the first 9M 2020 prepares conclusion of the Strategic Plan

Highlights





**Strategic Plan** 

<sup>(1)</sup> Current activity ROE = (net income + non-recurring costs + non-controlling interests) / Shareholders ' equity (average of 13 monthly observations, annualized;

Domestic activity.

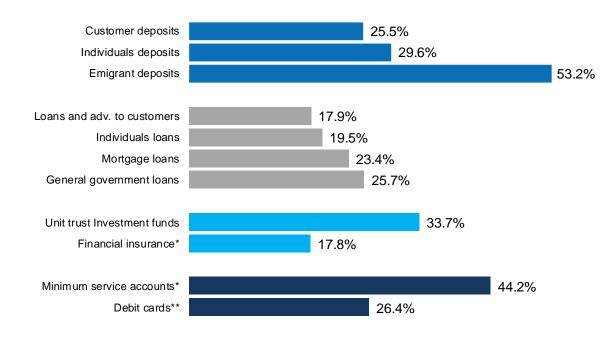
EBA Risk Dashboard – June 2020.



## **Leadership and Distinctions**

Business Activity

#### Leader in main client and product segments



#### **Market Shares**

August 2020

(\*) June 2020; (\*\*) September 2020; <sup>1</sup> Portuguese Investment Funds, Pensions and Wealth Management Association

#### **Prizes and distinctions**

# S

#### **BNU Macau**

Chinese authorities renewed BNU's issuing bank status in Macau, along with Bank of China, until 2030



#### Caixa Geral de Depósitos



Active Aging and Retirement Preparation

Human Resources



Most attractive company to work (financial sector) in Portugal

Randstad Employer Brand Research 2020



Best Bank 2019 in Portugal

EMEA Finance



Brands Reputation Portugal 2020 Awards

Reputation Knowledge Centre



Most Reputed Brand 2020 Banking

Marktest Reputation Index



Country Ranking: 1

1st Portuguese bank in the world ranking for the 3rd consecutive year

The Banker

#### Caixa Gestão de Ativos



Sustainable Finance 2020 Award

Euronext Lisbon



Best Global and Bond Fund Manager in Portugal 2020

Morningstar







Best Funds

Jornal de Negócios and APFIPP 1

# CGD with proactive response to the effects of the pandemic on families and businesses

Business Activity



#### What we did for households...



Provided protection for mortgage loans and student loans

(Legal moratorium to ease household's burden)



Provided protection for Non-Mortgage Loans, Specialized Credit and Leasing

(Moratoria for vehicle and real estate finance excluded from the legal moratoria now able to convert)



Offered unlimited transfers, exempted commissions, flexibility in insurance and free Retirement Savings Plan refund

(under certain conditions)



Accelerated the digitalization process of the products

Including 100% digital first-time Caixadirecta access





Accelerated the placement of credit support lines

(Mutual Guarantee and EIF COVID Lines)



Promoted access to the Legal Moratorium

Contacting corporates and presenting them with benefits as a means of preserving their treasury



Exempted Small businesses from monthly POS equipment charges

Cash refund by May 31 of the monthly fee for all POS with billing below € 7,500 per month



Provided fully digital solutions

Including the first 100% digital Trade Finance operations and the offer of the Flexcash electronic invoicing platform

# CGD promotes moratoriums and support credit lines for families and companies



Business Activity

CREDIT MORATORIUM					<b>.</b>	
CREDIT MORATORIUM	28-07-2020		30-10-2020		Change	
	No Oper	Amount	No Oper	Amount	No Oper	Amount
Retail	54,100	3,063	40,927	2,302	-13,173	-761
Corporate	24,084	3,919	21,460	3,349	-2,624	-570
Total	78,184	6,982	62,387	5,651	-15,797	-1,331

	30-10-2020
✓	9.6% of the retail loan portfolio
✓	21.2% of the corporate loan portfolio
✓	13% of total credit portfolio

CREDIT LINES COMPANIES AND BUSINESS	30-10-2020		
	No Oper	Amount	
COVID Credit lines approved			
Public guarantee	6,238	1,024	
FEI guarantee	3,918	341	
Total	10,156	1,365	
Other credit lines			
Credit granted (YtD)		4,328	
Pre-approved credit		2,935	
Current accounts available		5,098	
Total		12,361	

# **Business Transformation - Expansion of the new branch model**

Business Activity



A new approach to customer management and to transaction execution, with renovated service spaces and a more intense use of digital channels



- Digital screens for access to pricing and deal simulators
- Opening of new accounts with only the Citizenship Card (<20 mins)</li>
- · Automatic retrieval of client data from Citizenship Card
- · Confirmation of operations by email



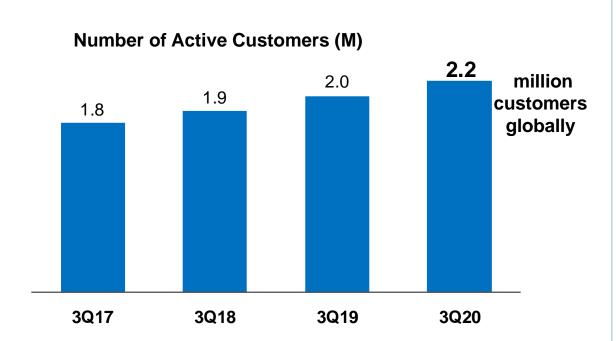
- Simplified confirmations of client requests and transactions with digital signatures
- New treasury equipments that expedite deposits and withdrawals
- Free access to wi-fi

# Customers maintain digital profile after lockdown, increasing the use of remote channels<sup>1</sup>



12

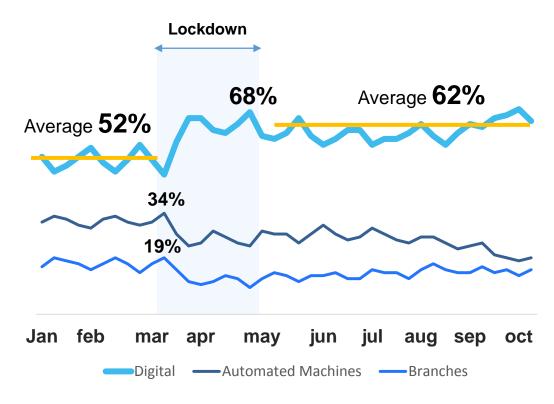
**Business Activity** 







#### Increased customer flow in digital channels



More than 560,000 Customers Accesses in one day

(1) BrandScore Study Q3 2020; (2) Customers with active Caixadirecta contract – sep 20; (3) Active CGD customers eligible for Caixadirecta – sep 20; (4) October 1, 2020

## CGD remains committed to mobile solutions that simplify customers' daily lives

**Business Activity** 



75% of customers access Caixadirecta via App **1** 22%<sup>(1)</sup>

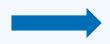
- **Cancel MBWay**
- Activate card
- Increase offer of non-financial insurance
- Negotiate in 5 new markets
- Contactless (NFC) payments
- More operations via Digital Assistant
- Caixa Break Card details available to non-clients











**80%**(3) Frequent customers

>100k<sup>(3)</sup> **Downloads** to the Service

**50%**(3)

Of aggregate banks\* are not CGD

40%(3)

Transfers are started from other banks



# **Open Banking Leadership**

70% market share (4)



Launch of the new communication campaign (September)



1<sup>st</sup> national app

Transfers from any other bank



(1) Year on year variation; (2) AppStore+ GooglePlay+ AppGallery; (3) Sep 2020; (4) SIBS AP Market; \* Per customer.

**CONSOLIDATED RESULTS 9M2020** CAIXA GERAL DE DEPÓSITOS, S.A.

# Caixa maintains the highest growth in the sector in the 'Best Digital Bank' <sup>1</sup> recognition indicator as a result of its adaptation to the market

Business Activity



Caixa's customers in the Youth segment (16-24) are those that give CGD the highest recognition as 'Best Digital Bank' (65%) followed by Young Adults (57%)<sup>1</sup>.



Caixa rises in branding indices, especially in BRAND EXPERIENCE (+5 points)<sup>1</sup>.

## **Attributes of the "Brand Experience" indicator**

Bank that gives me confidence;

Makes life easier / more simple;

Benefits to customers;

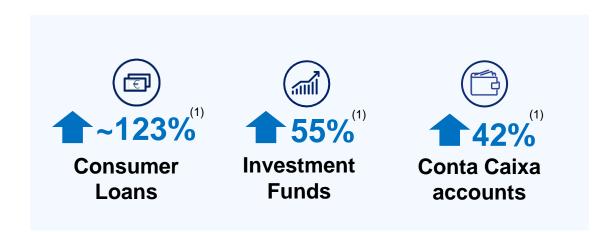
Bank that gives an innovative / digital experience to customers

(1) BrandScore Study Q3 2020

# Digital channels and Remote Management: greater usage increases business flow

**Business Activity** 

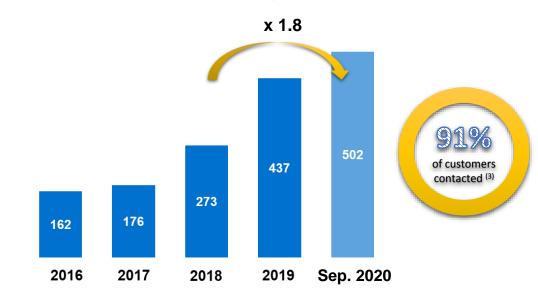
#### **CAIXADIRECTA**



# Significant increase in user rate<sup>(2)</sup>

#### REMOTE MANAGEMENT

#### **Number of customers managed remotely**



#### **Contact options:**

- > Telephone
  - Caixadirect secure message via Browser and App
- Contact scheduling
- Chat channel

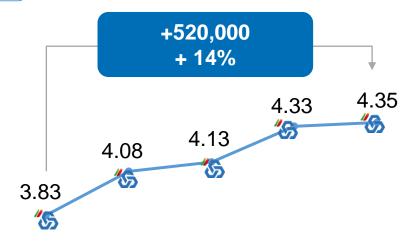


(1) Year on year variation; (2) BrandScore Study Q3 2020 vs Q3 2019; (3) Excluding university students

## Caixa leads payment system

**Business Activity** 

Million of Cards



#### Dec-18 Dec-19 Mar-20 Jun-20 Sep-20

25.4%

Debit cards

26.4%

Market Share

Cards Evolution – Individual Customers

Leadership in payments

CGD is the largest card issuer in banking in Portugal, having increased its market share in September 2020

- Awarded CGD Credit Cards
  - Caixa IN card with the award "Best Credit Card with Discounts in 2020"
  - Miles & More Classic card with the award "Best Credit Card with Miles in 2020"
- Buying quota strengthened during pandemic
- Permanent innovation at the service of the customer:
  - Card application process 100% digital through Caixadirecta
  - ✓ "Descobrir o que é nosso com os cartões da Caixa" Campaign provides discounts on hotels, one of the economic sectors most affected by the pandemic





Source: CGD / SIBS (debit and credit cards)

# **Sustainability – Contribution to sustainable development**

Business Activity



#### **Caixa Mais Mundo Awards**



For the second consecutive year, CGD presented the *Caixa Mais Mundo* Awards, recognizing the academic merit of the 100 top newly admitted students, (National competition 2019/2020, among Higher Education Institutions with a protocol with CGD).

#### Support for victims affected by Cyclone Idai

The CGD Group, through its subsidiary in Mozambique, supported the efforts of the NGOD Health4Moz, contributing with 100,000 euros to the acquisition and installation of neonatology equipment for Hospital Central da Beira, in Mozambique.

#### **Support for the Portuguese League Against Cancer**



The card campaign, with the motto "Advantages for you, helping those who need you" raised 20,000 euros in favor of the *Portuguese League Against Cancer*.

#### Plan for gender equality



Recognizing that the principles of equality and nondiscrimination between Women and Men are structural vectors of society, **CGD defined its 2021 Plan for Gender Equality**.

#### **Responsible Banking Principles**



Pursuant to the 1<sup>st</sup> anniversary of the United Nations Responsible Banking Principles, a testimony was presented by the CGD's CEO of the main measures implemented.

#### **Environmental Management System**

Environmental Management System implemented at the CGD Headquarters building received a recommendation for **renewal of the ISO certification** by APCER



#### **UN PRI evaluation of CGD's asset management unit**



Caixa Gestão de Ativos awarded an "A" in "Strategy/Governance" and in "Equity–Incorporation of ESG criteria" and a "B" in "Fixed Income"

#### **Card Recycling Program**



In 2020 and through the Card Recycling Program, developed in partnership with Extruplás, three Social Solidarity Institutions were supported with pieces of urban furniture in 100% recycled plastic.

#### Restructuring of the cgd.pt Sustainability area

Aware of the importance of disseminating updated information on sustainability to the general public, customers and investors, a complete restructuring of the sustainability area on CGD's corporate website was carried out. Sustainability now appears autonomously in the main menu, highlighting its strategic importance for the institution.

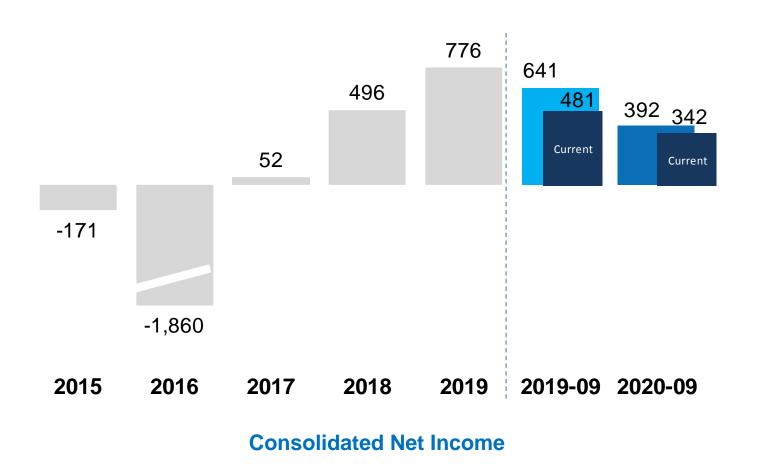


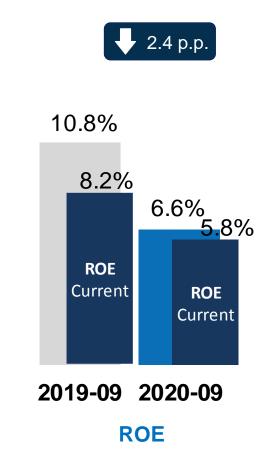
# First 9M with profitability affected by the increase in provisions and impairments

**%** 

Results

M€



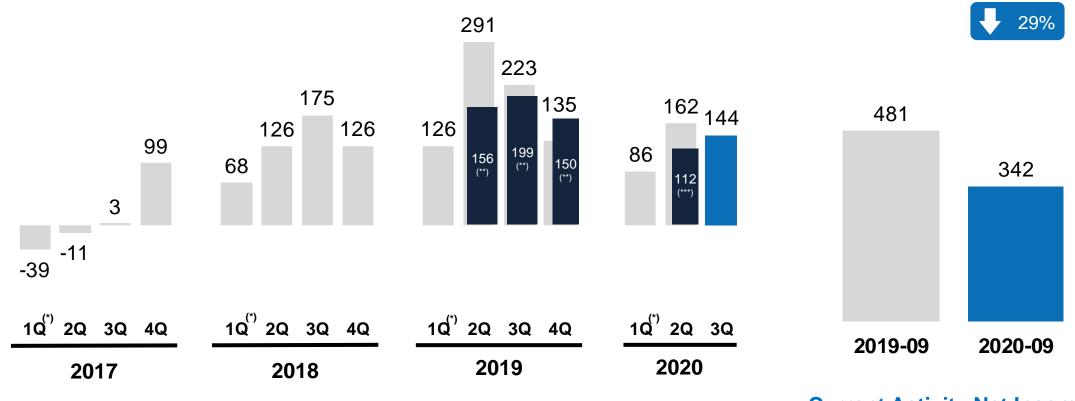


# Year on year reduction of Quarterly Net Income due to the increase of impairments and provisions



Results

M€



#### **Quarterly Net Income**

**Current Activity Net Income** 

<sup>(\*)</sup> Including regulatory costs for the year

<sup>(\*\*)</sup> Excluding the extraordinary impacts of the sale of international assets, or in the process of being sold

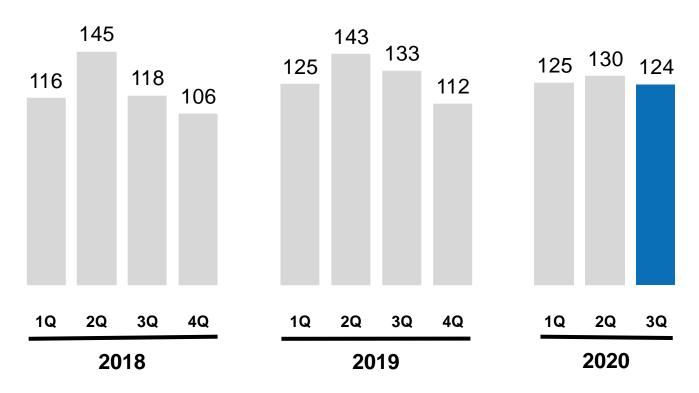
<sup>(\*\*\*)</sup> Excluding extraordinary impacts arising from the actuarial valuation of liabilities with post-employment benefits

# Resilient domestic Net Core Operating Income before Impairments

Results



M€



2019-09 2020-09

Net Core Recurrent Operating
Income before Impairments (1) (2)
(Domestic Activity)

379

401

Quarterly Net Core Recurrent Operating Income before Impairments (1) (2) (Domestic Activity)

(1) Net core operating before Impairments = Net interest income incl. inc. from eq. invest. +Net Fees and Commissions – Operating costs (2) Excluding non recurrent effects

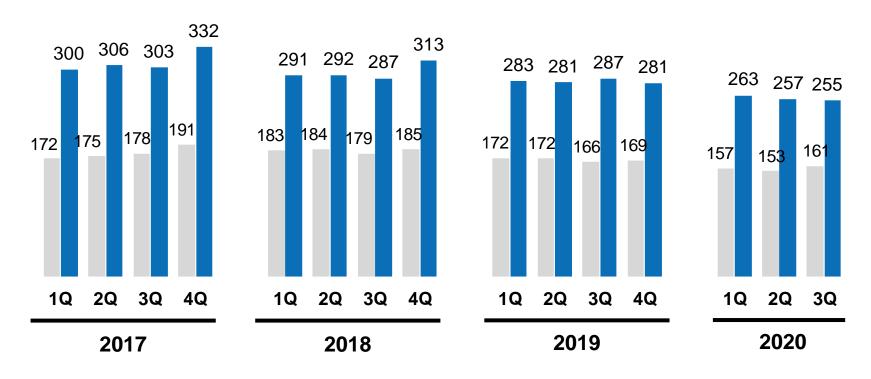
# Net Interest Income impacted by Ioan stock evolution and interest rate level

Results



M€

- ■CGD Portugal
- Consolidated



7.7%

Change Year on Year
9M2020 vs 9M2019

9.0%

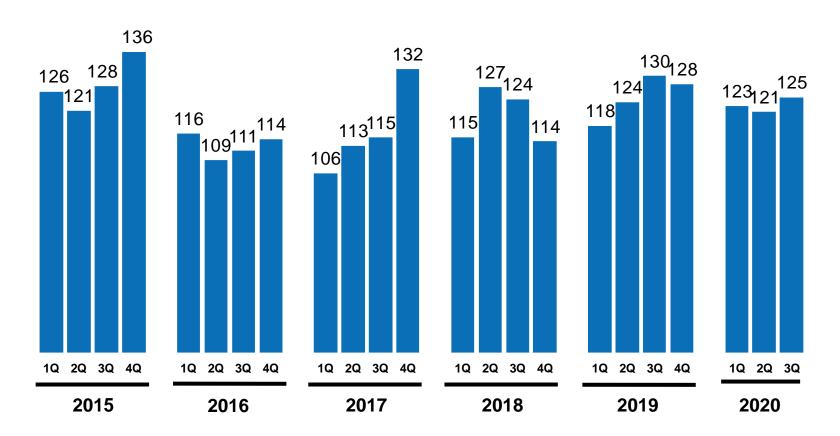
**Quarterly Net Interest Income** 

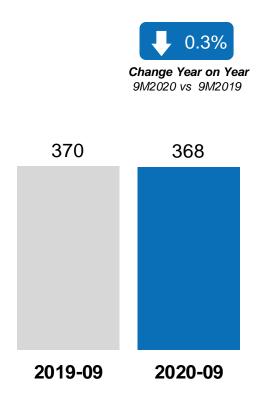
# Net Fees and Commissions stabilize over the same period of 2019, with the increase in fees from sales of insurance and investment funds (+17.8%) offsetting the decrease in banking fees (-2.2%)



Results

M€





**Net Fees and Commissions** 

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# Lower consolidated operating costs

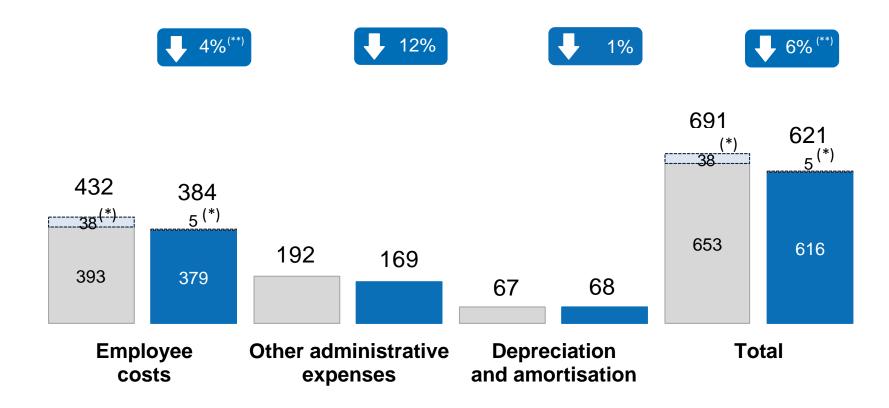
Results



24



- **2019-09**
- 2020-09



### **Operating Costs**

(\*) Non recurrent effects (\*\*) Excluding Non recurrent effects

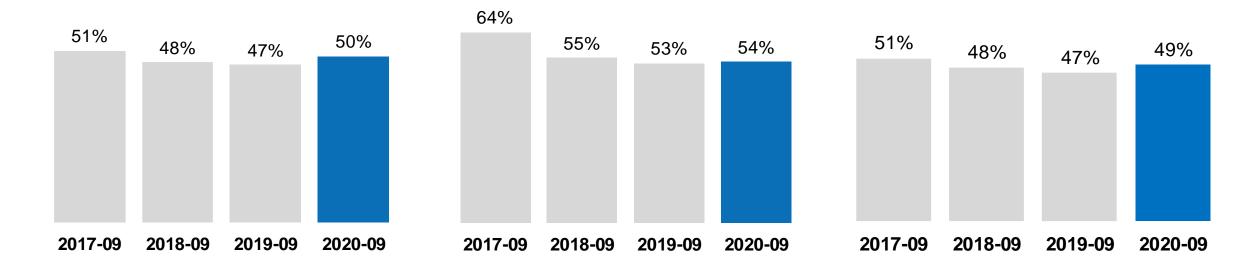
# Cost-to-Income stable, better in domestic activity

Results

rtosui

%





Cost-to-Core Income (2)(3)

Cost-to-Income (1)(2)

<sup>(1)</sup> Ratio defined by the Bank of Portugal Instruction 6/2018 [Operating Costs / (Total Operating Income + Income From Associated Companies)];

<sup>(2)</sup> Excluding non recurrent effects;

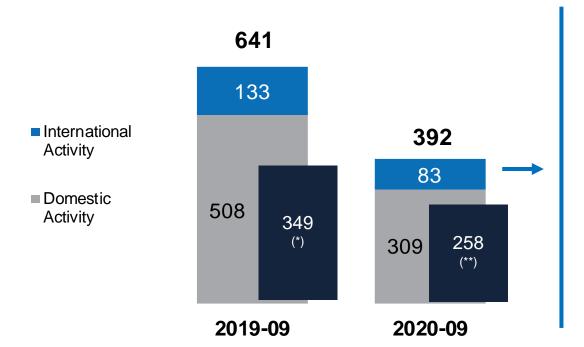
<sup>(3)</sup> Operating Costs / (Net Interest Income + Net Fees and Commissions);

# Contributions to Consolidated Net Income affected by the reinforcement of preemptive impairments and change in the scope of international presence



Results

M€



Entities	2019-09	2020-09
Banco Nacional Ultramarino (Macao)	51	43
Banco Comercial e de Investimentos (Mozambique)	28	14
Banco Caixa Geral - Angola	11	14
France Branch	16	10
Timor Branch	3	2
Banco Interatlântico (Cape Verde)	2	2
Other	23	-2
Total	133	83



# **Contributions from International Activity**

<sup>(\*)</sup> Excluding extraordinary impacts of international assets sold or in the process of being sold

<sup>(\*\*)</sup> Excluding extraordinary impacts arising from the actuarial valuation of liabilities with post-employment benefits

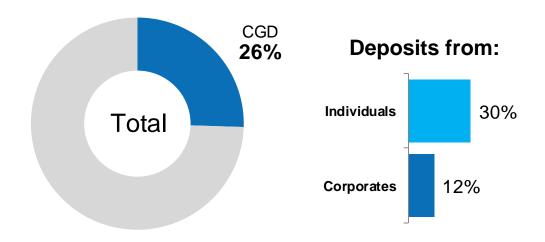


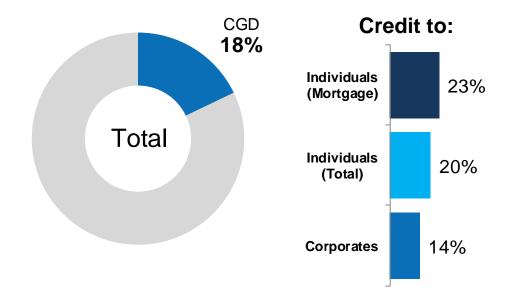
# **Market Shares: CGD leader in Portugal**

Balance Sheet









Customer Deposits – Portugal August 2020

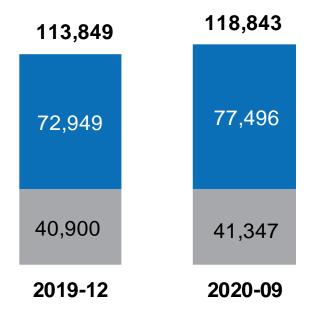
Loans and Adv. to Customers – Portugal August 2020

# **Business Volume evolves favourably in both areas**

Balance Sheet



- Customer Resources Domestic Activ.
- Loans and Adv. To Customers CGD Portugal



**Business Volume** (Domestic Activity)

1 4.4% +4,994 M€ Change

9M2020 vs 2019

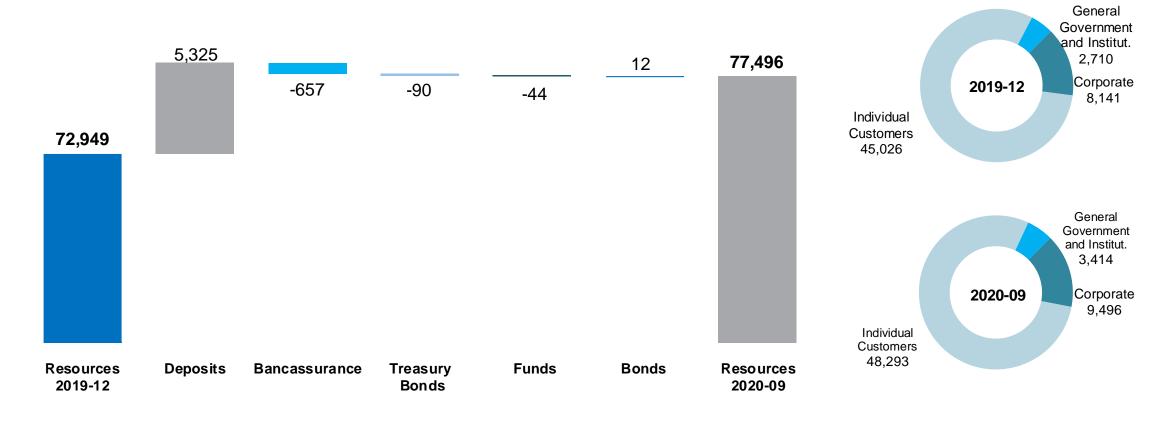


# **Customer Deposits in Portugal increase in all segments**

Balance Sheet







Total Customer Resources (Domestic Activity)

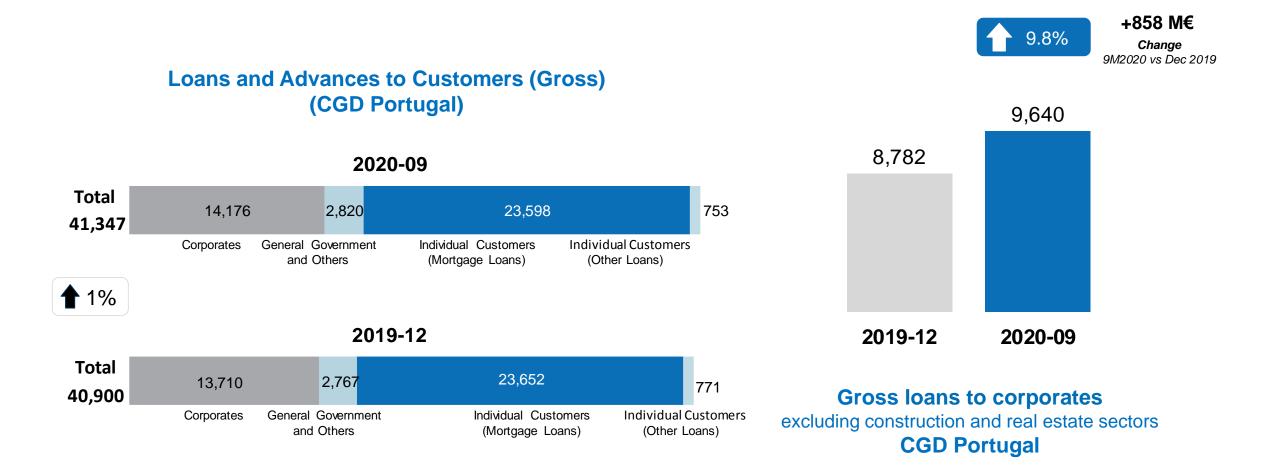
**Customer Deposits** (Domestic Activity)

# Credit to customers in Portugal with higher growth rate in the corporate segment

**S** 

M€

Balance Sheet

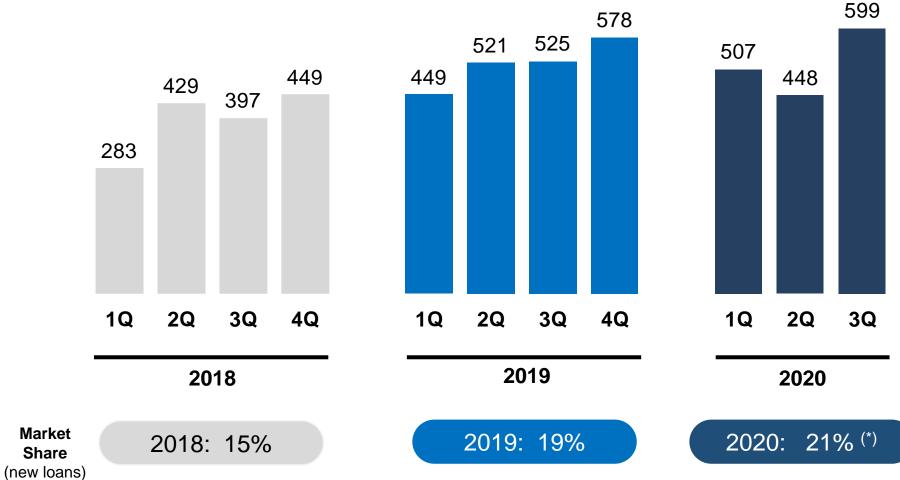


# New mortgage loans with strong improvement and rise in market share



Balance Sheet

M€



4%

Change year on year
9M2020 vs 9M2019

+59 M€

(\*) YTD August 2020

32

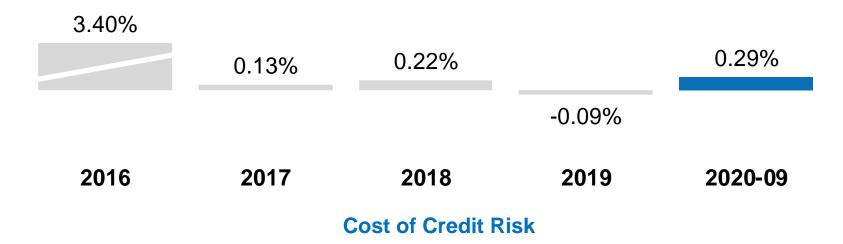


# Cost of credit risk impacted by the review of the macroeconomic scenario and preventive measures



Asset Quality

%



CGD adopted as the central macroeconomic scenario for 2020 the projections released by Bank of Portugal in June which consist of:

	2020	2021
GDP (change,%)	-9.5%	+5.2%
Unemployment Rate (active population,%)	10.1%	8.9%

This resulted in a global reinforcement of credit impairments and provisions for bank guarantees of 220 M€ and a cost of credit risk of 29 b.p..

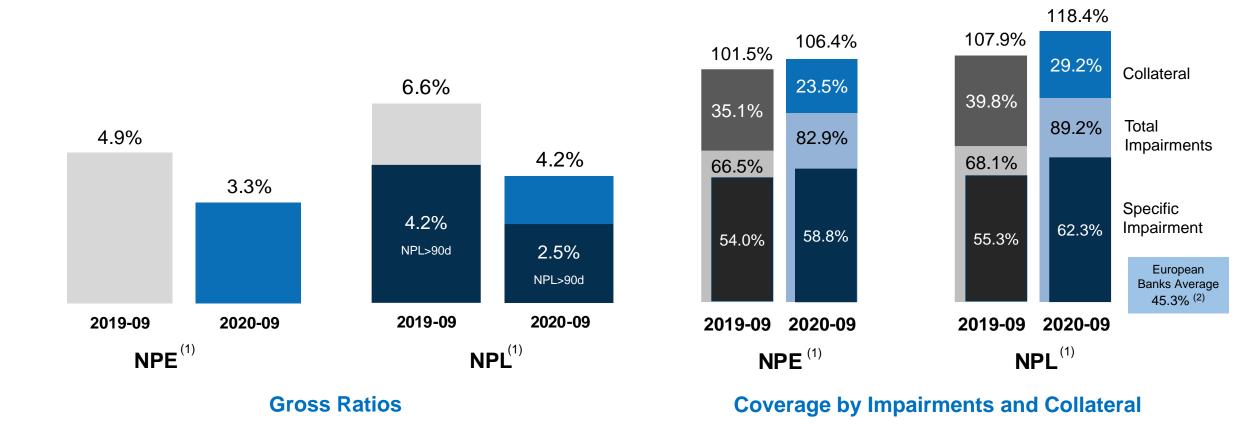
# NPE and NPL decreasing with higher coverage level. NPL > 90 days below 3%

Asset Quality





35



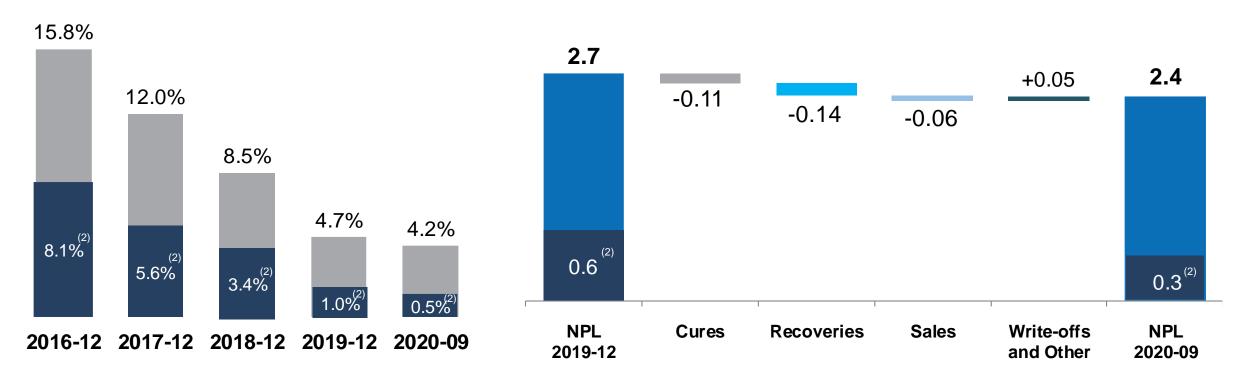
<sup>(1)</sup> NPE - Non Performing Exposure and NPL - Non Performing Loans - EBA definitions; (2) EBA Risk Dashboards - June 2020

# NPL reduction continues in 2020, down 8.1 B€ (-77%) since December 2016. NPL ratio at 4.2%. Ratio net of impairments at 0.5%.



Asset Quality





**NPL**<sup>(1)</sup> evolution

<sup>(1)</sup> NPL - Non Performing Loans - EBA definition.

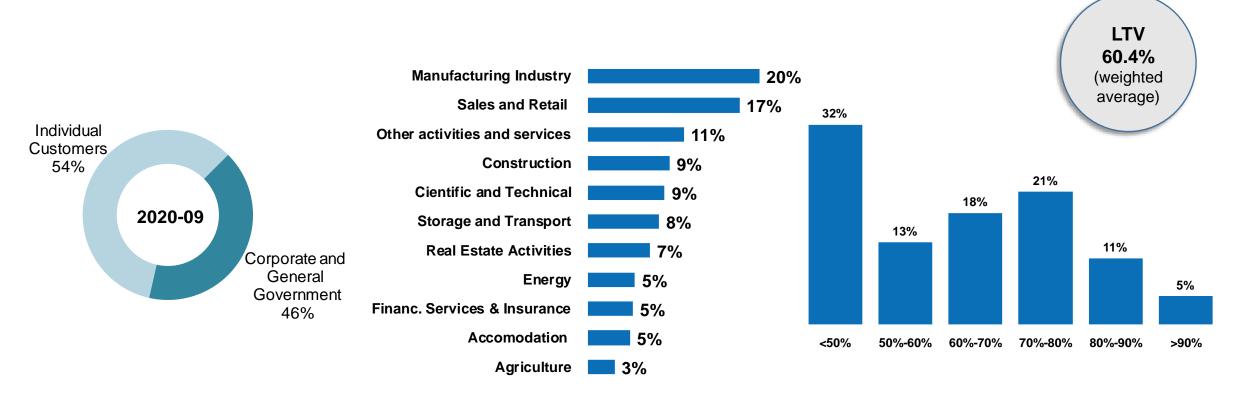
<sup>(2)</sup> NPL net of total impairments.

#### Domestic Activity Loan portfolio is changing and with a high level of collateral

**%** 

%

Asset Quality



Loans and Advances to Customers
Customer Segment Exposure

Corporate Loans Industry Exposure

**LTV**Mortgage Loan Portfolio

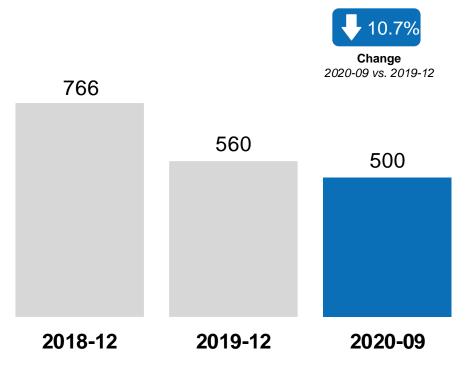
### Foreclosed Assets (Real Estate) maintains decreasing trend and Coverage is reinforced

S

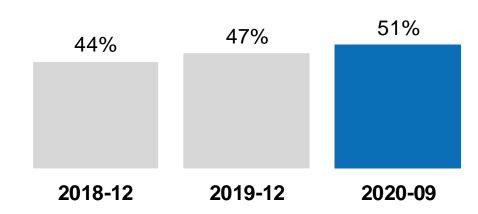
Asset Quality

M€

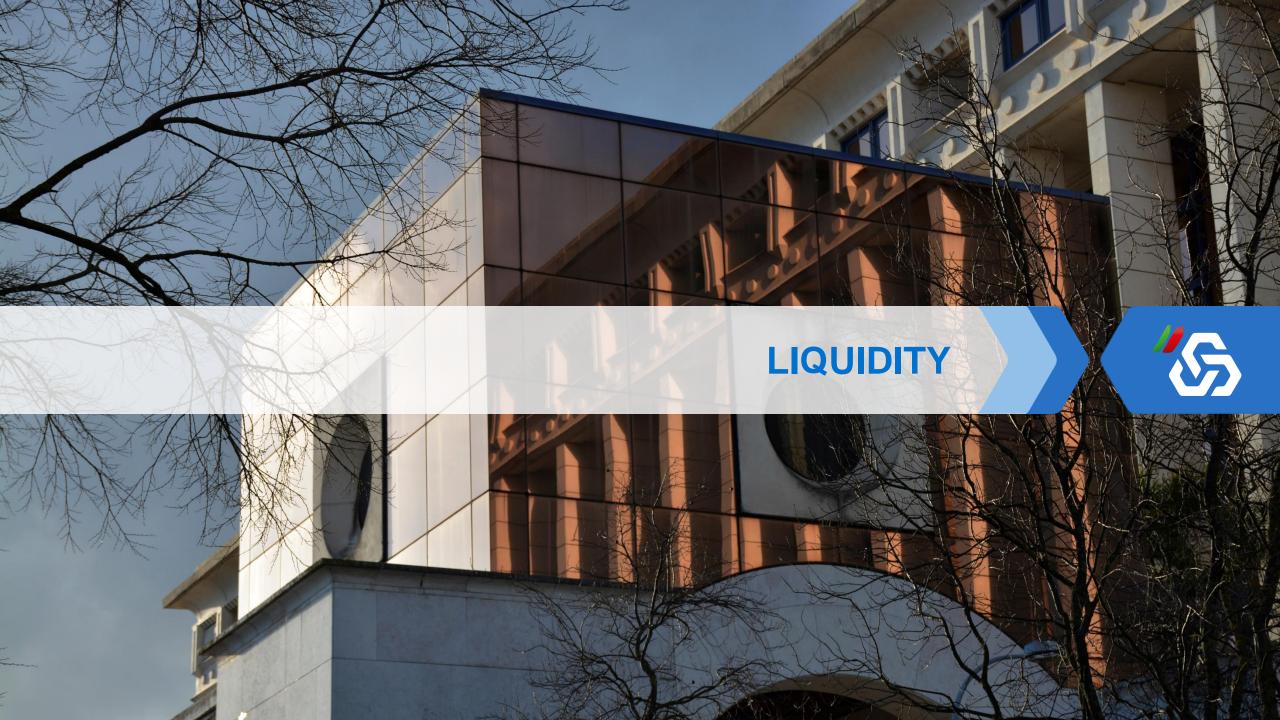
%



**Foreclosed Assets** 



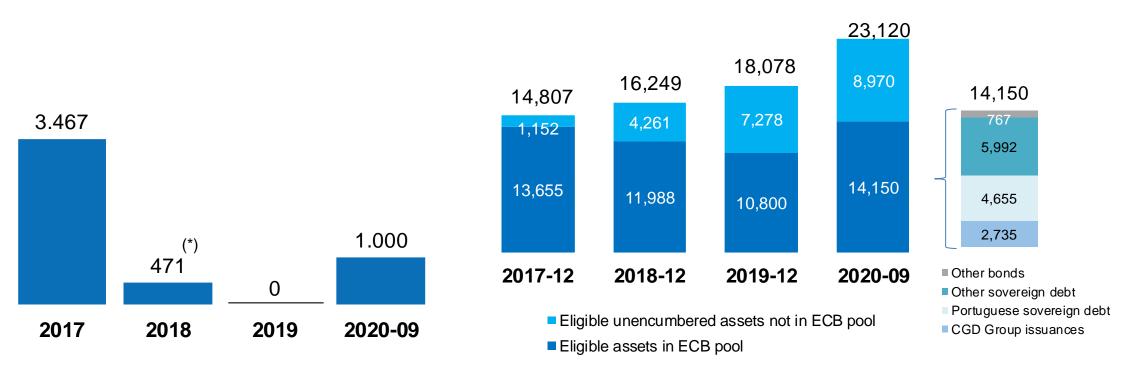
**Coverage by Impairments** 



#### CGD with ample capacity to access funding; TLTRO operation of 1B €

Liquidity





**ECB Funding** 

(\*) Total value refers to BCG Spain, sold in October 2019

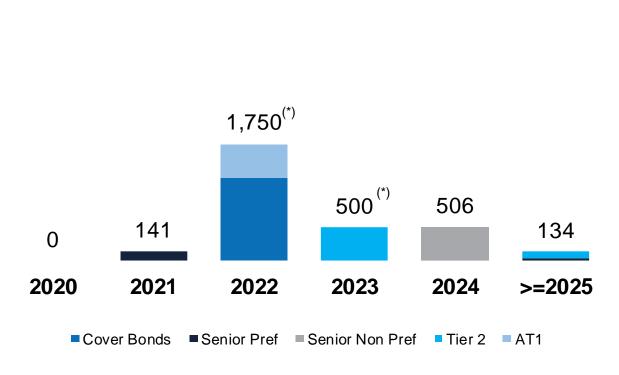
Assets in ECB Pool and Other Eligible Assets

#### Asset pool fully covers wholesale debt maturities

Liquidity

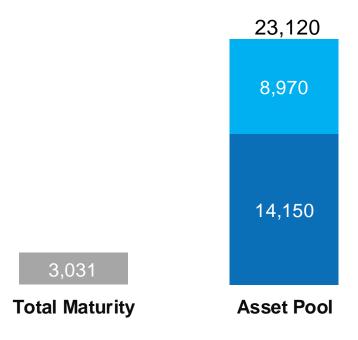
M€







(\*) Considering the exercise date of the Call



- Total maturity
- Eligible unencumbered assets not in ECB pool
- Eligible assets in ECB pool

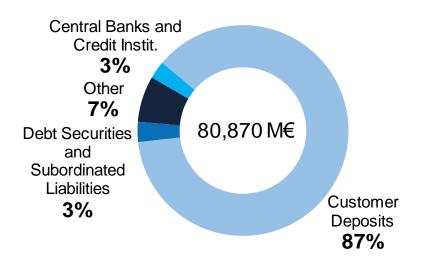
# Total vs Eligible Assets in ECB Pool and Eligible Unencumbered Assets

## Stable funding structure based on retail funding

Liquidity

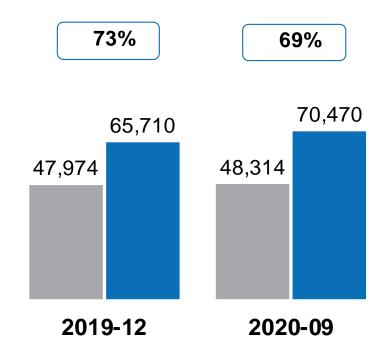












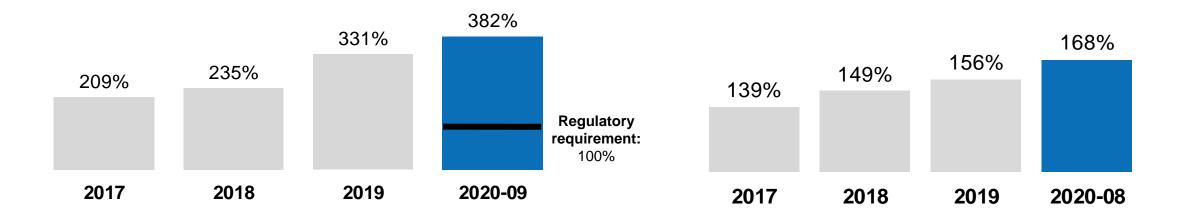
#### **Loans-to-Deposits Ratio**

- Loans and Adv. to Customers (net)
- Customer Deposits

## Robust and sustainable liquidity position







LCR (Liquidity Coverage Ratio)

NSFR (Net Stable Funding Ratio)





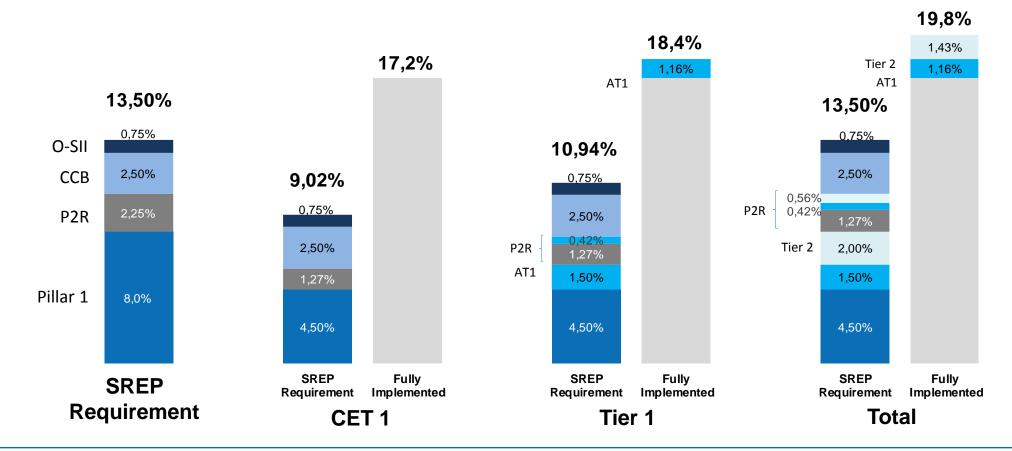
#### **CGD** fulfils with ample margin capital requirements

Capital



%

#### SREP 2020 Requirements and CGD Capital Ratios in 30 September 2020



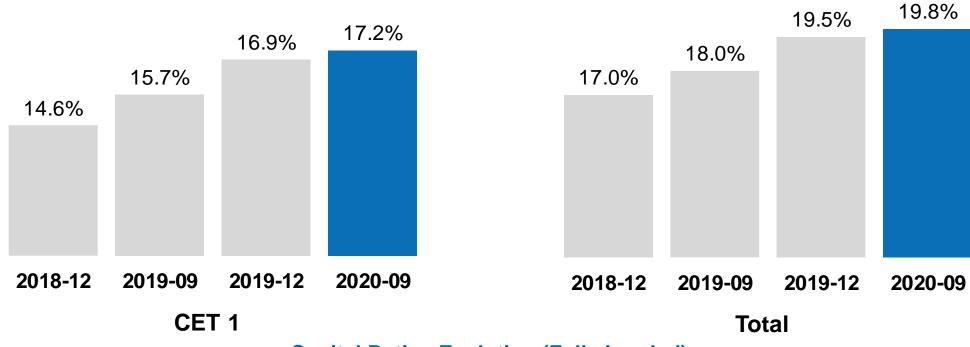
- On April 8th, the ECB communicated that P2R of 2.25%, which initially should have been composed exclusively of CET 1, would now be covered in 56.25% by CET 1, 18.75% by AT 1 instruments and 25% by Tier 2 instruments, as of March 2020;
- On May 8<sup>th</sup>, the Bank of Portugal informed that it had delayed by one year the O-SII phasing-in. The requirement for CGD in 2020 and 2021 will be 0.75% and in 2022 and 2023 it will be 1.00%

### **Resilient Capital Ratios**





%



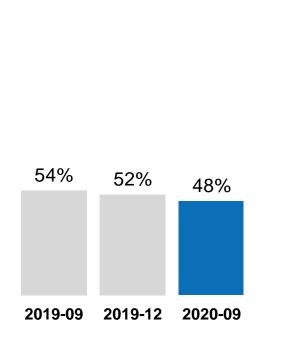
**Capital Ratios Evolution (Fully Loaded)** 

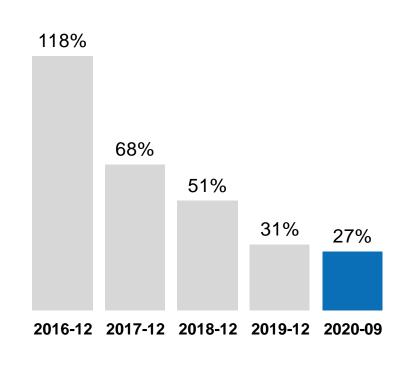
### Risk Weighted Assets (RWA) density, Texas and Leverage Ratios

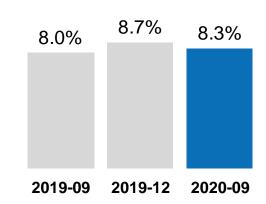
Capital











**RWA Density** 

RWA fully implemented (2020-09): 43.5 B€

Texas Ratio<sup>(1)</sup>

**Leverage Ratio** 

<sup>(1)</sup> Texas Ratio = Non Performing Exposure EBA / (Impairments + Tangible Equity)

#### Available Distributable Items (ADI) and Maximum Distributable Amount (MDA)

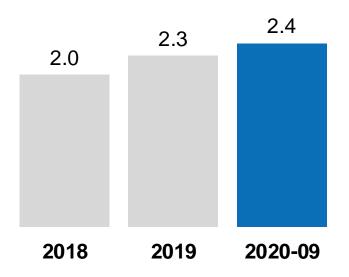
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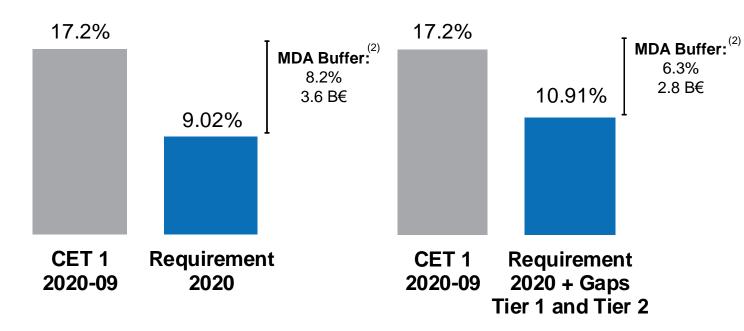
Capital

B€

%







**ADI** (Available Distributable Items)

MDA
(Maximum Distributable Amounts)

(1) 10.75% coupon for current 500 M€ AT1 issuance; (2) Considering fulfilment of buckets of 1.92% in AT1 and 2.56% in T2.



# Activity in the first 9M 2020 marked by the growth of new credit, and by the reinforcement in credit impairment and provisions



Summary

- **Profitability** affected by the reinforcement of impairments (ROE 5.8%), but above the average for banks in the Euro zone
- Significant growth in **new credit operations**, reinforcing support to companies and households
- Improved **efficiency levels** with a 6% reduction in operating costs
- **Net Core Operating Income before Impairments** stabilized in domestic activity
- Increase in market shares in financial resources is evidence of CGD's reputational and trust levels
- Strengthening of **asset quality** with a reduction in the NPL ratio to 4.2% and strengthening of total impairment coverage to 89%
- Strong **liquidity** position with no market funding requirements for the coming years
- 8 Robust **capital** position, at adequate levels to cope with the current economic situation, higher than the average of banks in the Euro zone

CAIXA GERAL DE DEPÓSITOS

# CONSOLIDATED RESULTS | 9M2020

Unaudited financial information

Investor Relations | 05/11/2020



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