



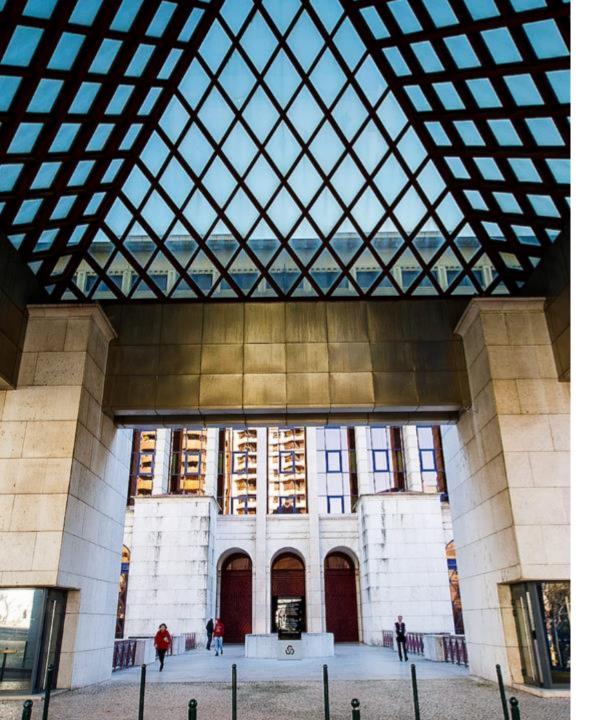


Consolidated Results **Unaudited financial** information Investor Relations | 11.02.2022

Disclaimer



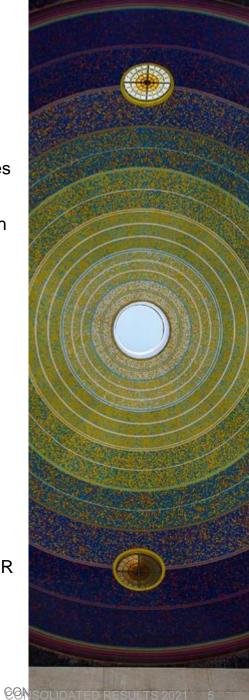
- The financial statements have been prepared on the basis of the International Financial Reporting Standards (IFRS) as adopted in the European Union in accordance with Regulation (EC) No. 1606/2002 of the European Council and of the Parliament of July 19 and provisions of Decree-Law No. 35/2005 of February 17. The financial information reported is unaudited.
- The shareholder position in Banco Comercial do Atlântico (BCA) is no longer classified as "Non-current assets held for sale" as of December 2021. The 2020 accounts have been restated for comparison purposes only.
- The financial metrics in this presentation refer to December 31, 2021, unless otherwise stated. These may be estimates subject to revision. Solvency ratios include net income for the period, unless where otherwise noted.
- In 2021, economic activity in Portugal and worldwide was significantly affected by the new variants of the Covid 19 pandemic and by the imposed containment efforts, conditioning a series of economic activities. As of the third quarter of 2021, these restrictions were gradually lifted, however the economic outlook remains surrounded by uncertainty, in part due to the emergence of a new variant and the need to reinforce and expand vaccination.
 - The Portuguese economy maintains the recovery process that began in the third quarter of 2020, despite the longer impact on certain sectors and companies. Bank of Portugal and supranational institutions anticipate an acceleration of growth in 2022 as a result of the lifting of restrictive measures, the reduction in the savings rate and the recovery of the main trading partners. However, in the latest Financial Stability Report, Bank of Portugal warns of "uncertainty in the sanitary condition and the accumulation of some vulnerabilities that may materialize into risks in the medium term. The effects of the pandemic are not over, nor fully materialized, with uncertainty remaining about its true extent."
 - In light of these uncertainties, and based on the information available at this time, CGD estimated and recognized in its financial statements for the period ending on December 31, 2021 its best estimate of the financial effects of this pandemic, including the valuation of financial assets and the measurement of expected losses in the loan portfolio, which will be subject to continuous monitoring and reassessment.
- This document is intended for general information only and does not constitute investment recommendation or professional guidance and may not be construed as such.
- This document is an English translation of the Portuguese language document "Resultados Consolidados 2021". In the event of any inconsistency, the original version prevails.



- 1 Highlights
- 2 Activity
- 3 Accounts
- 4 Summary 2021
- 5 Strategic Plan 2021-2024



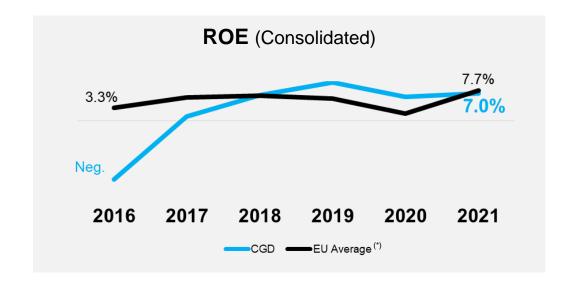
- Consolidated net income reaches 583 M€, an 18.7% increase vs. 2020, yielding a 7% ROE.
- Successful completion of the Strategic Plan 2017 2020 is recognized by DG Comp and rating agencies: Moody's raises ratings twice and Fitch changes Outlook to positive, prospects further improvement.
- Significant growth in business volume 6.8%, (+8,371 M€) with reinforcement of leadership in the national market. Growth of 3.8% in consolidated credit. In Portugal, market share for new mortgage loans up to 23.8%*.
- Digital banking reaches the 2 million active customers mark, the largest digital franchise in Portugal.
- Cost-to-income ratio down to 47.9%, reflecting continued improvements in efficiency levels and stable current operating costs. Continued investment reaches 335 M€ since 2017.
- Improved asset quality: NPL ratio net of total impairments at 0%. NPL ration drops to 2.8% and specific coverage level raised to 65.3% well above European banks average at 45.1%**.
- EU-Wide stress test results among best in Europe, with the 10th lowest capital depletion of the 50 banks tested.
- Caixa issues first Sustainable Bond by a Portuguese bank, contributing to meeting MREL requirements.
- AT1 call confirmed for March 2022. The early redemption of 500 M€, issued in 2017 with a coupon of 10,75%, will allow annual savings of 54 M€.
- Strengthened capital position, with CET1 ratio at 18.2% (fully loaded), above Portuguese and European bank average. Tier1 and Total Capital ratios (including net income) at 18.2% and 19.7% respectively. 2022 SREP requirements with P2R reduction from 2.25% to 2.00% (European banks average was up).
- Approval of the Strategic Plan 2021-2024 under analysis by the authorities.

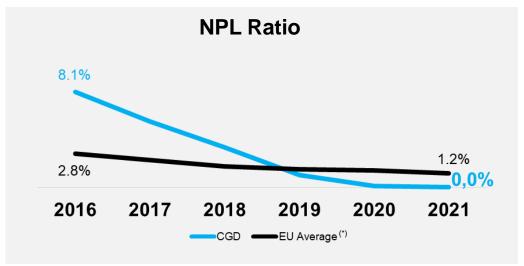


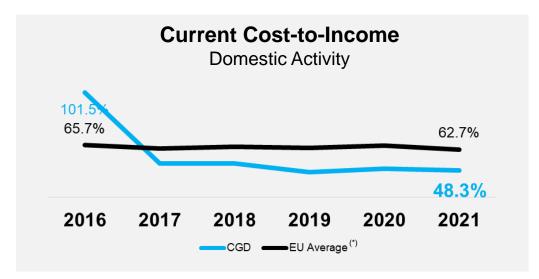


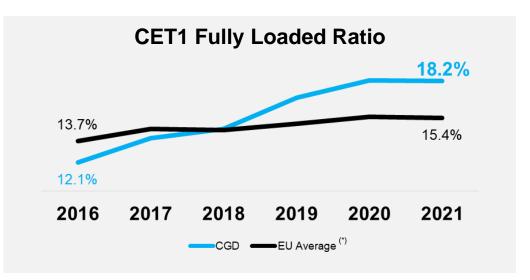
Strategic Plan implementation confirmed as a success at European level











Completion of Strategic Plan 2017-2020, achieves high level of recognition

DG Competition* Monitoring of the Strat

Monitoring of the Strategic Plan 2017-2020 ended

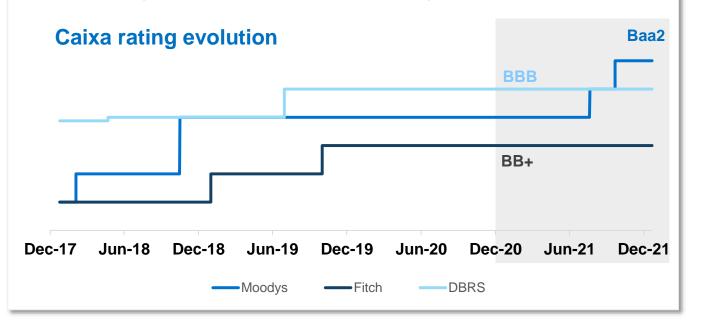
Investors

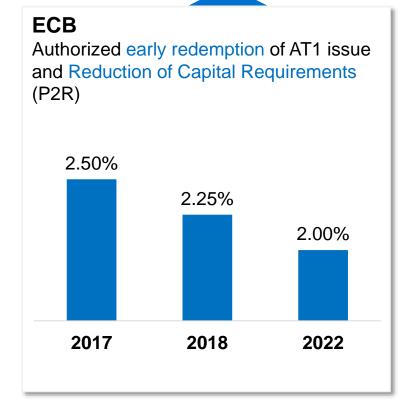
Caixa's first sustainable issue with a historic minimum cost of 0.375%

2nd Half 2021 2022 April 2021 September 2021

Rating Agencies

- Moody's upgrades Caixa twice raising it to investment grade
- Fitch changes Outlook to positive, prospecting improvement





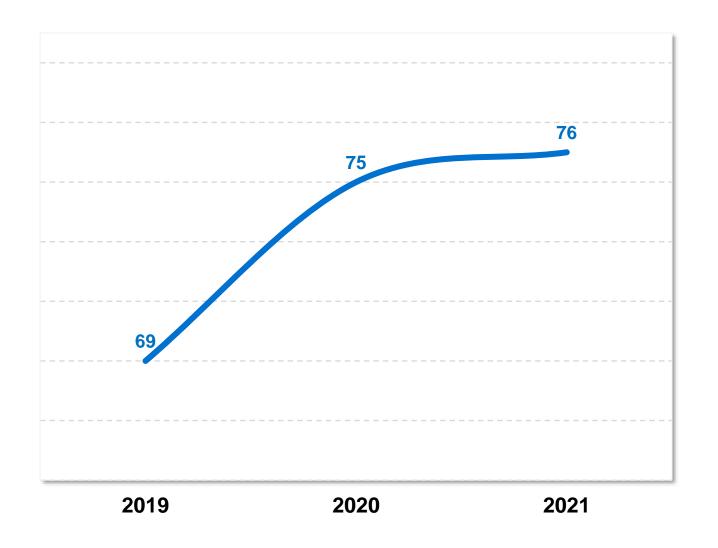


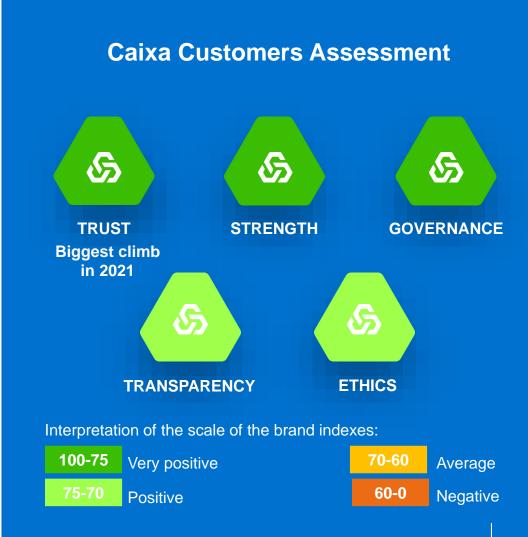
CGD is now rated at investment grade level by two of the main international agencies

	Moody's		Fitch Ratings		DBRS M	DBRS Morningstar	
investment Investment grade	Aaa		AAA		AAA		
	Aa1		AA+		AA(high)		
	Aa2		AA		AA		
	Aa3		AA-		AA (low)		
	A1		A+		A(high)		
	A2		A		Α	Bank 2	
	А3		A -		A (low)		
	Baa1		BBB+	Bank 2	BBB (high)		
	Baa2	Bank 1 Bank 2	BBB	Bank 1	ВВВ	S	
	Baa3		BBB-		BBB (low)		
	Ba1	Bank 3	BB+	S	BB (high)		
	Ba2		ВВ	Bank 3	ВВ		
	Ba3		BB-		BB (low)		
investı grade	B1		B+		B (high)	Bank 5	
Ta Ne	B2		В		В	Bank 4	
<u>.</u>	В3	Bank 4	B-		B (low)		
Non	Caa1		CCC+		CCC (high)		
	Caa2	Bank 5	CCC	Bank 4	CCC		
	Caa3		CCC-		CCC (low)		



Caixa's Reputation Index in continuous improvement, with emphasis on Trust

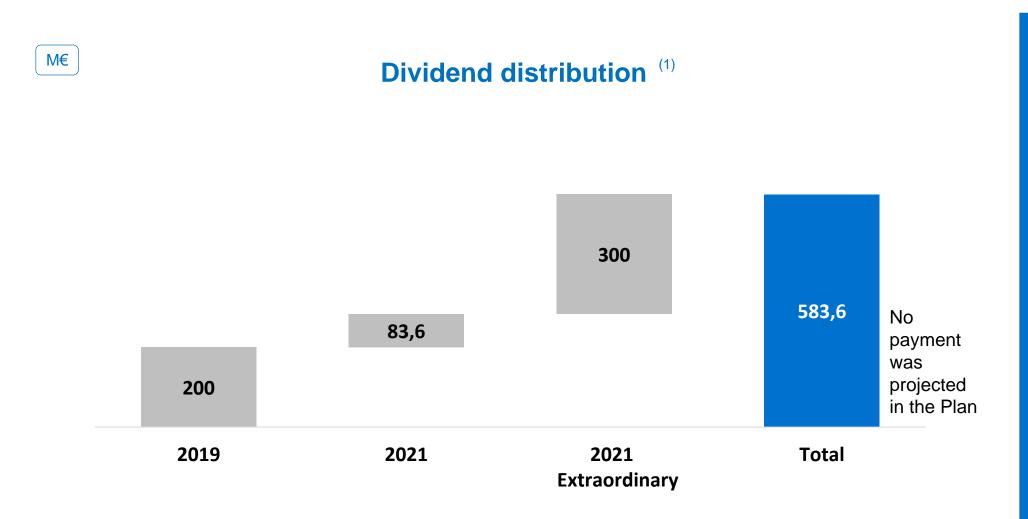




CAIXA GERAL DE DEPÓSITOS, S.A. Fonte: BrandScore 4T2021 CONSOLIDATED RESULTS 2021



Dividend payment resumed and AT1 after ECB restrictions lifted and AT1 refund authorized



AT1 early redemption

- Early redemption in March 2022, earliest possible date
- Issue at 10.75%, included in the 2017 Recapitalization Plan
- Annual cost savings of 54 M€ - total cost of 269 M€ since launch

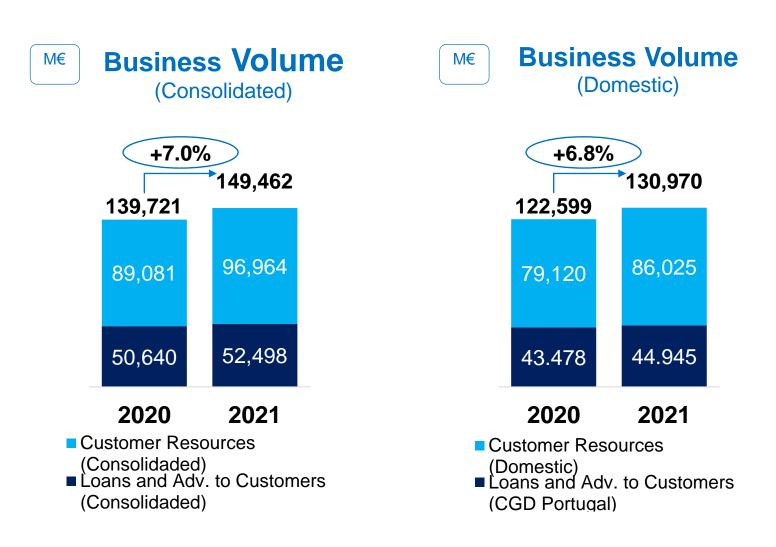




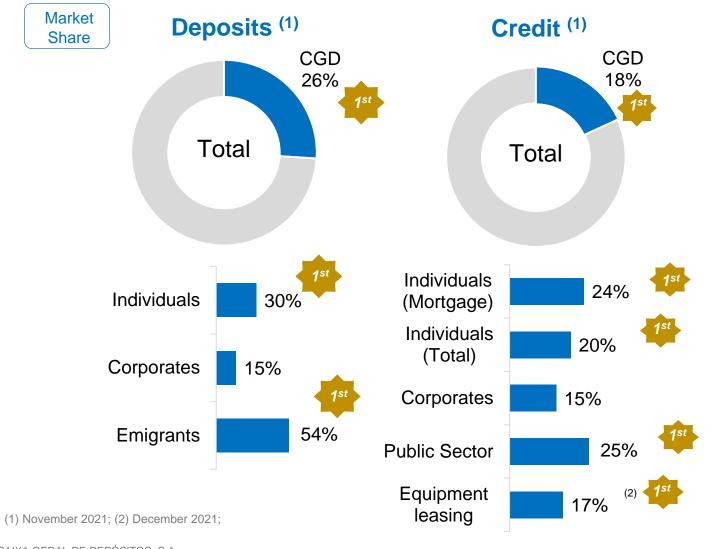
CAIXA GERAL DE DEPÓSITOS, S.A. RESULTADOS CONSOLIDADOS 2021

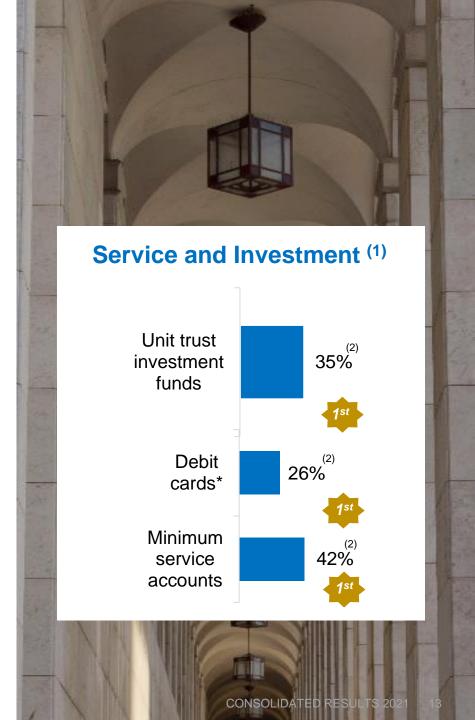
Sustained growth in business volume, supported by a strong customer base





CGD strengthens its leadership in the domestic market

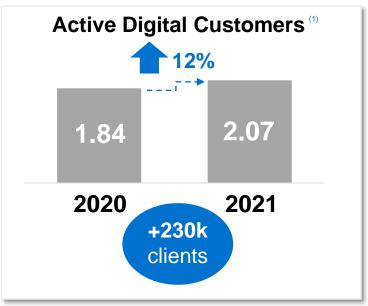


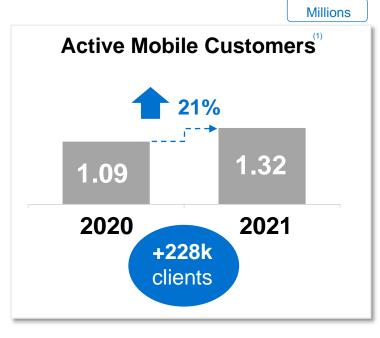




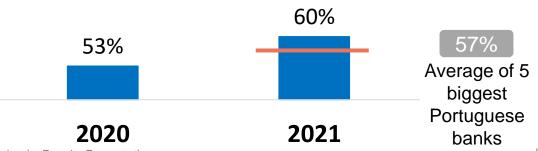
Leadership as the Digital Bank of the Portuguese: more than 2 million digital customers, with noticeable growth







Digital Clients Penetration



(1) Retail and business customers (domestic perimeter); (2) December 2021; (3) September 2021; (4) June 2021; Source: Oher banks Results Presentations CAIXA GERAL DE DEPÓSITOS, S.A.

CONSOLIDATED RESULTS 2021

Solid evolution in digital customer engagement

% of Digital Channels in Caixa's Operations*

Customers accessed in a single day

Monthly logins
(Individual customers

and Companies)

Monthly
Operations*
(Individual customers and Companies)









+1pp 2021 vs. 2020

30/Nov.

+17% 2021 vs. 2020

+19% 2021 vs. 2020

Sales growth in Digital Channels⁽¹⁾ +779% +196% **Consumer Credit** +159% **Factoring and Confirming**



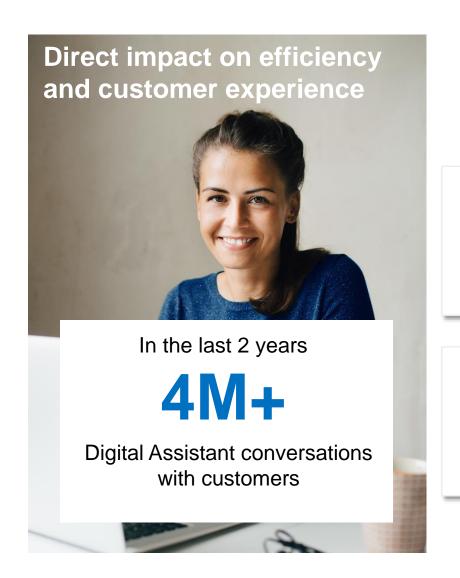
Continued innovation capability with increased customer satisfaction

Convenience-oriented innovations and improved customer service



Digital Caixa Assistant

- Moratorium Digital assistant evaluates customer financial stress
- Natural Language
- Consumer credit



High levels of satisfaction



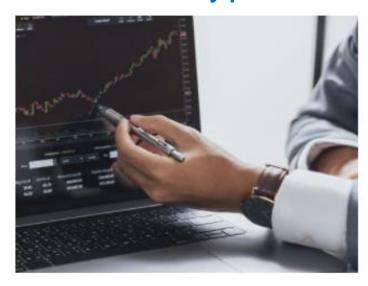


(1) AppStore+ GooglePlay



Continued attention to the use of Digital Banking to support inclusion and sustainability

Financial Literacy portal



+430k
Average
monthly visits

116% Growth compared to 2020

Digital Enablement



> 2,156 Skilled people
270 Protocol centers

Personal Finance Management



31% Open Banking lider36% Customers from other banks

Savings solutions:

- "Piggy bank"
- "Saving Goals"
- Recurrent expenses



During 2021, Caixa obtained 11 awards for innovation and communication, awarded by national and international entities

Apr 2021

Global Banking & Finance



Best Bank for Digital Banking Services Portugal 2021



Mobile Savings App Portugal 2021



Retail Banking App Portugal 2021



Best CSR Initiative Portugal 2021



Jul 2021 - Digital Assistant

PayTech Awards

Highly Commended



Best Mobile Payments Initiative

Sep 2021 – APP DABOX

Sapo Awards 2021



Financial Services

Oct 2021 – APP DABOX

Digital Communication Awards





Content & Publishing

Nov 2021 - Digital Assistant

International Customer Experience Awards





Best Digital Customer Experience - Financial Services

Dec 2021 – Digital Assistant

Portugal Digital Awards

Best Banking Project



Jan 2022 - Digital Assistant

Prémio 5 Estrelas



Bank - Virtual Assistant

Jan 2022 - App DABOX

5 Star Awards



Bank - Open Banking



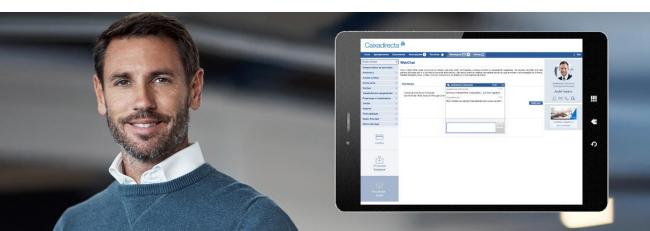
New service models and supporting commercial efficiency and better customer service

Evolution of the Remote Management service

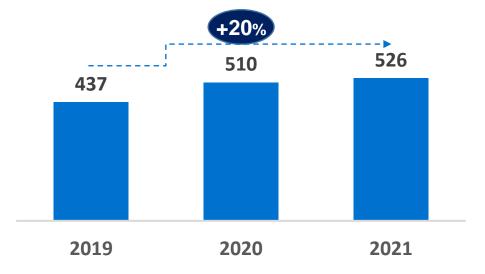
REMOTE MANAGEMENT

I can't go to the bank, But I need my manager. And now?

With Caixa's Remote Management service, you have a Manager always close and available from 9 am to 6 pm, by phone, message or chat.



Number of customers



87%Customer satisfaction level

1:4 Cost to serve 15% of the total banking product*

+142%
daily sales per commercial



20

Caixa BI was a financial advisor on a wide range of deals in the domestic capital market, with emphasis on transaction following sustainability principles

Bond issues





















Merger & Acquisitions









Caixa Gestão de Ativos is the leader in mutual funds, earning market recognition

Funds show an increase in 2021











%

Sustainability: First ESG debt issuance by a Portuguese bank



Issuance of senior preferential debt

EUR 500 million

- 0.375% coupon, the lowest achieved by CGD in emissions within the stock market.
- About 60% of the emission was allocated to ESG investors;

Supporting the transition toward a low-carbon economy

RATING ESG





CGD was the first bank in Portugal to implement an ESG Rating Model.

CGD's ESG rating model received an award at the 33rd edition of the IRGAwards (Investor Relations and Governance Awards), in the category Sustainability Initiative Award, promoted by Deloitte.

CAIXA INVEST GREEN LAND





Launch of the Caixa Invest Green Land financing facility.

DECARBONIZATION AND CIRCULAR ECONOMY -





Credit facility for the implementation of energy efficiency measures and adoption of renewable energy sources.

INCEPTION OF THE SOLAR SOLUTION B2B EDP/CAIXA





Partnership between CGD and EDP for the B2B solution for the acquisition/service of solar panels with associated financing





CGD strengthens its role as an active part in supporting the community

SOCIAL AND CULTURAL ACTIVITIES



15 million euros

Total investment in social and cultural activities

2021 CAIXA SOCIAL AWARDS





34 awarded projects 500.000€ 129,698 beneficiaries

3rd EDITION OF THE CAIXA MAIS MUNDO AWARDS





150 students 150.000 €

#TODOSJUNTOS CAMPAIGN - 1,111 | 1





2.5 million euros for providing food to families in need, within the context of the economic crisis.

CGD'S VOLUNTEERING DAY





3rd Edition of CGD's **Volunteering Day**

≈ 3 tons of food delivered Supported institutions

EPIS 2021 SOCIAL SCHOLARSHIPS





Social investor in the EPIS (Entrepreneurs for Social Inclusion) Social Scholarships.

CHRISTMAS CAMPAIGN 2021





Solidarity initiatives involving the employees Five solidarity projects with a total donation of 25.000.00€



Continuous and proactive improvement in ESG policies and performance

2022 GENDER EQUALITY PLAN





Publication of CGD's 2022 Gender Equality Plan with 119 initiatives and 9 additional measures

POSITION PAPER: CLIMATE ACTION





Publication of a Position Paper conveying CGD's stance on climate action.

LEADERSHIP RATING AT CDP





Leadership Rating (A- rating) in CDP's Climate Change 2021 questionnaire.

The result achieved is above the global average (B-) and above the financial sector average (B).

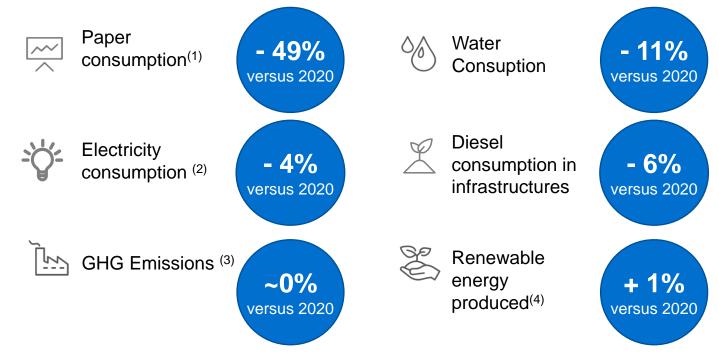
EUROPE'S CLIMATE LEADERS 2021





Acknowledgement as one of the companies leading the fight against climate change in Europe, according to the Ranking "Europe's Climate Leaders 2021", disclosed by the Financial Times.

Environmental Responsibility practiced all over CGD









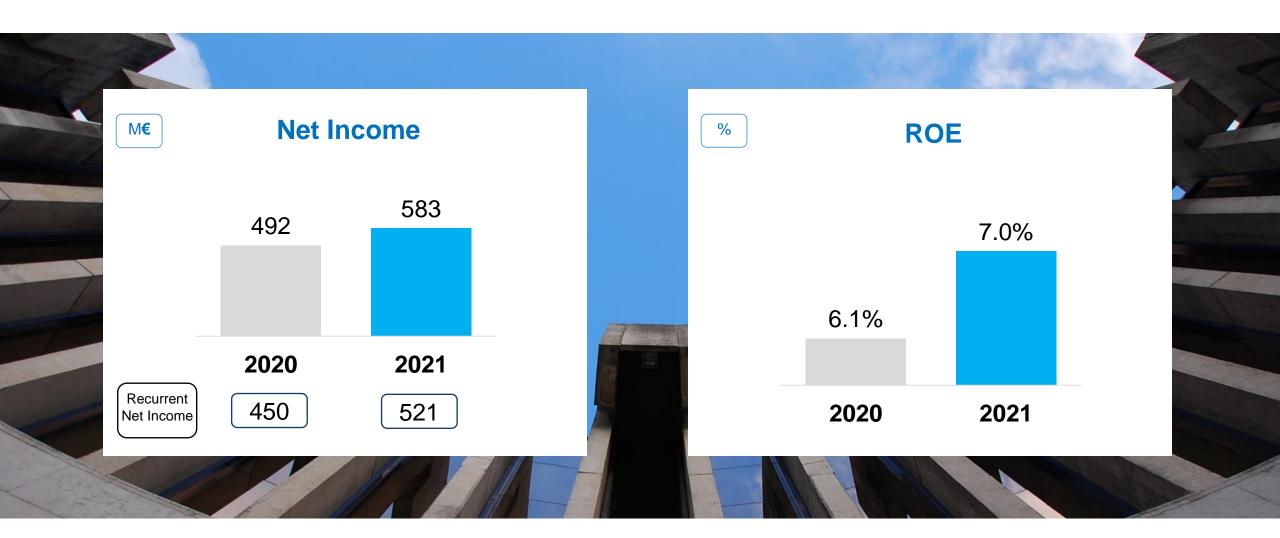
ISO 14001 certification of the Environmental Management System (Head Office building)

- (1) Paper consumption in Central Buildings;
- (2) Electricity consumption in mainland Portugal;
- (3) Greenhouse gas (GHG) emissions stemming from electric power purchased by the organization (mainland Portugal)
- (4) Considers the thermal energy generated through the thermal solar power plant (Head Office) and the photovoltaic electricity generated in the photovoltaic collectors (branch network).





2021 Consolidated net income with an improvement over 2020; ROE increases to 7.0%



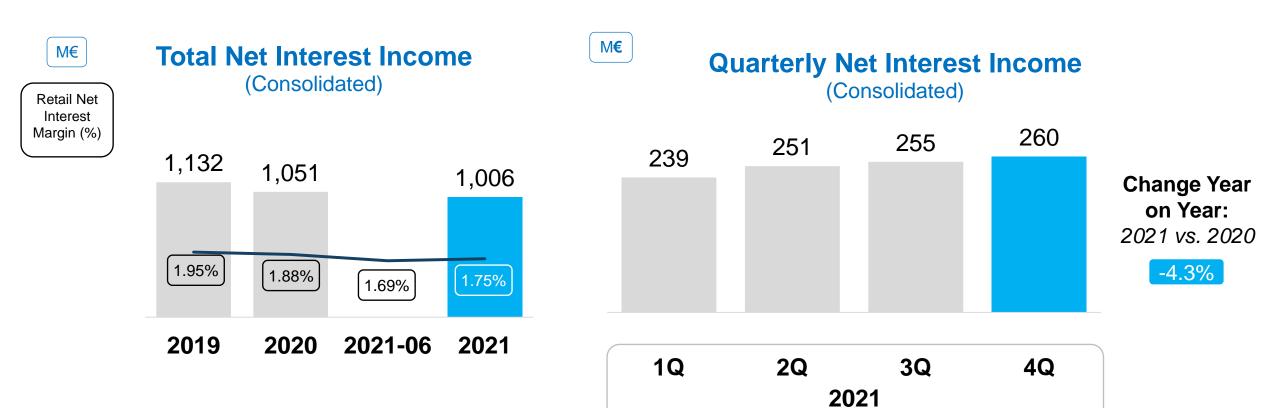


94M€ higher consolidated net income compared to the same period last year, supported by restructuring impacts and international activity

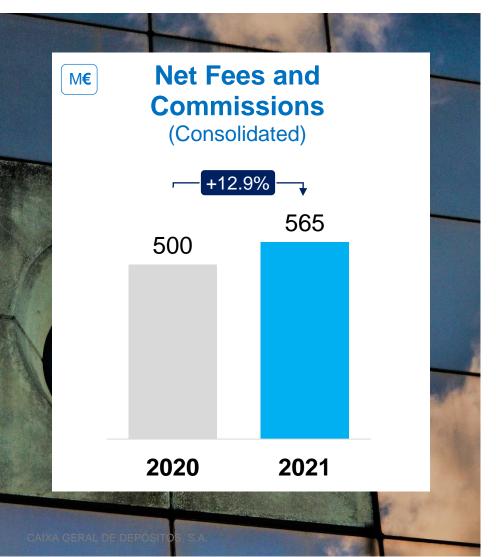


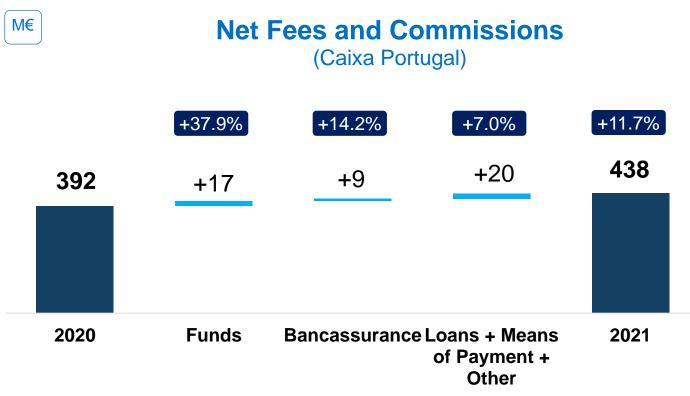


Consolidated Net Interest Income increases for the third quarter in a row.



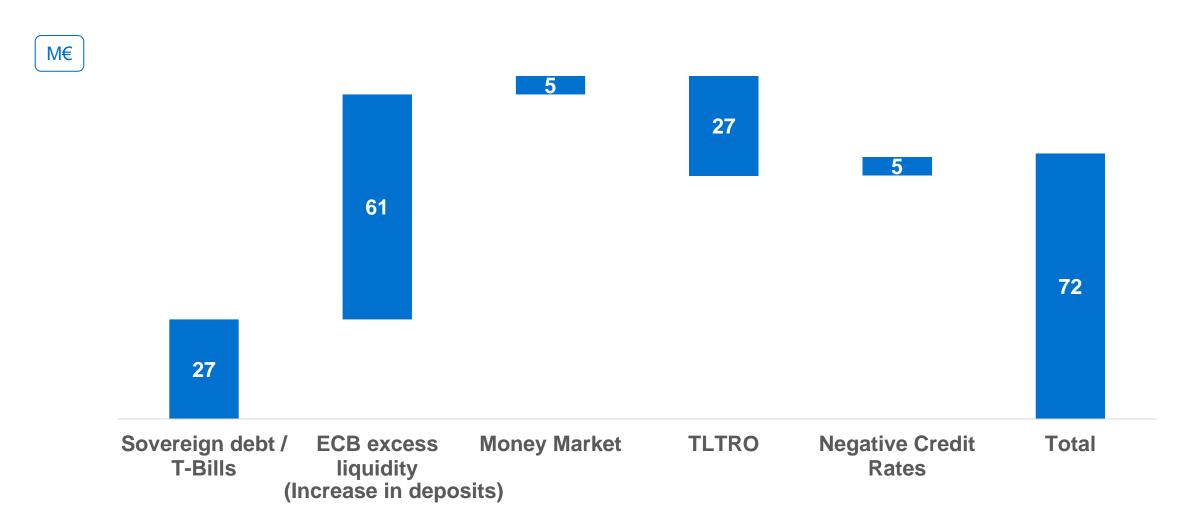
Sale of investment products in Portugal give support to fees performance





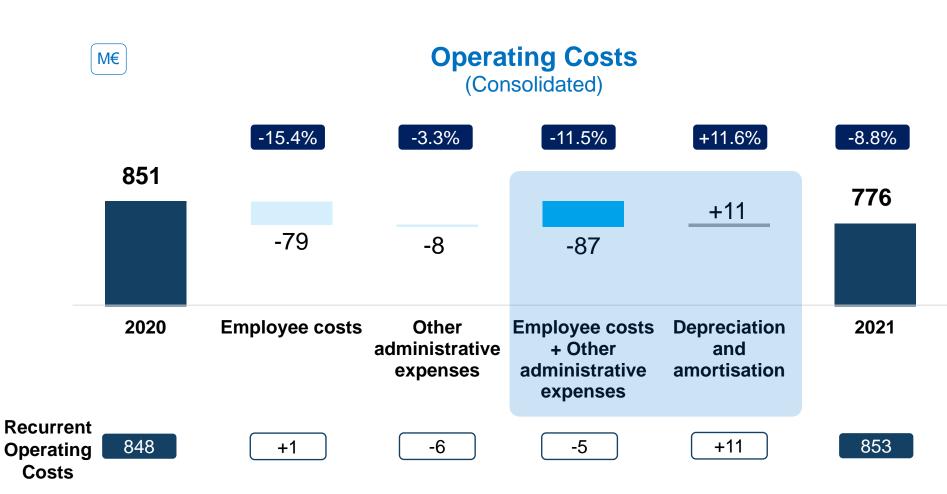


Impact of negative rates in 2021



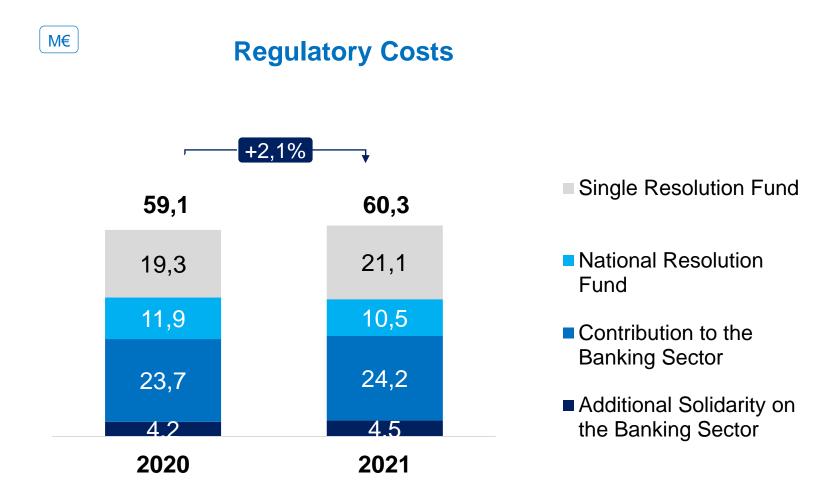


Operating Costs down supporting continued investment in transformation

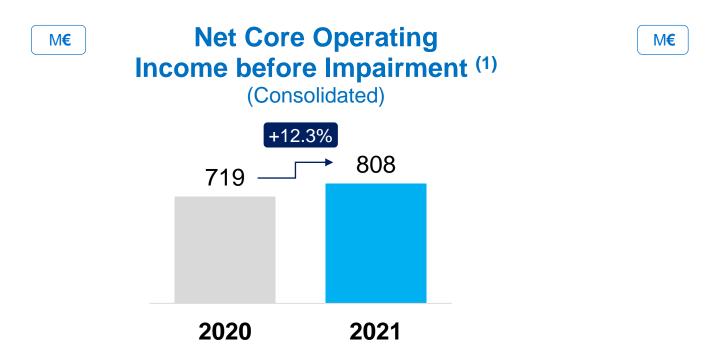


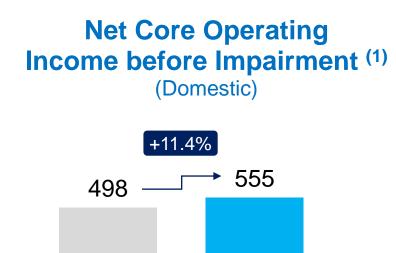


Regulatory Costs and cost of deposits (paid to non customers) up in 2021



Core Operating Income increases in spite of adverse economic environment





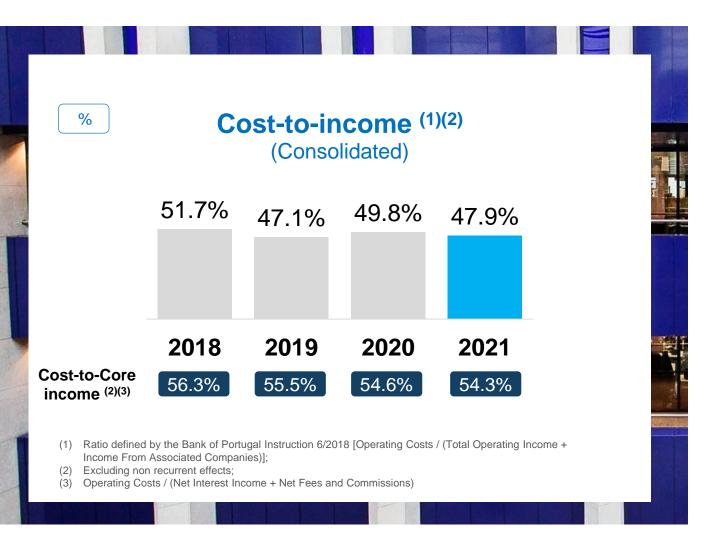
2021

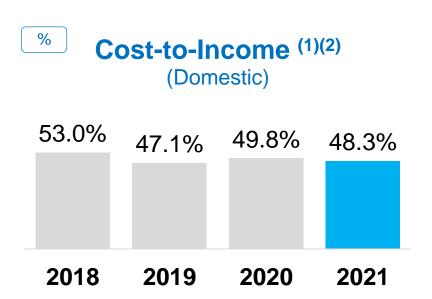
2020

⁽¹⁾ Net core operating before Impairments = Net interest income including income from equity investments + Net Fees and Commissions - Operating costs



Cost-to-Income on a downward trend reflecting improved efficiency



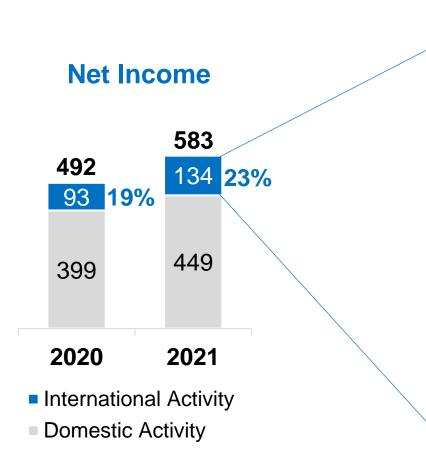


- (1) Ratio defined by the Bank of Portugal Instruction 6/2018 [Operating Costs / (Total Operating Income + Income From Associated Companies)];
- (2) Excluding non recurrent effects.

CONSOLIDATED RESULTS 2021 CAIXA GERAL DE DEPÓSITOS, S.A.



Greater contribution from international activity, growing 44%



M€

Entities	2020 (Net Income)	2021 (Net Income)	Change (%)
Banco Nacional Ultramarino (Macao)	46.0	47.9	4%
Banco Comercial de Investimentos (Mozambique)	17.5	34.9	100%
Banco Caixa Geral (Angola)	10.8	22.6	109%
France Branch	16.3	19.6	20%
Banco Interatlântico (Cape Verde)	1.9	1.6	-16%
East Timor Branch	2.6	0.2	-92%
Other	-2.0	7.2	-
Total	93.1	133.9	+44%



International activity with favourable performance in 2021

Banco Comercial e de Investimentos (Mozambique)

- Loans and customer deposits increase around 20% driving asset growth (+22%)
- The efficient management of the balance sheet permitted a 23.5% increase in net interest income, taking advantage of the rise in market reference rates. Commissions for the provision of services rose 32.6%, due to the increase in economic activity, above all in terms of means of payment and transfers

Banco Nacional Ultramarino (Macao)

- Net income increases with lower need for provisions and impairments
- Loans and customer deposits increase 2% and 6% and total assets 7%.
- Mortgage loans up 3.8%
- Return on equity (ROE) of 7.6%



Banco Caixa Geral Angola

- Interest margin and total operating income with significant increases of 64% and 46% respectively
- Reversal of provisions and impairments contribute to the increase in net income
- Credit grows 78% and customer deposits 49%, resulting in 54% growth in total assets

Sucursal de França

Reduction of provisions and impairments contribute to 16% increase in net trading Income

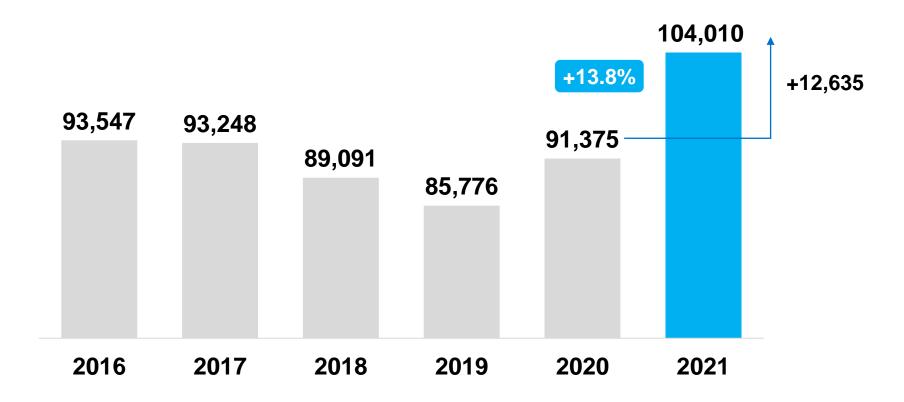
MACAO

- Total assets and deposits up 3% and 2%, loans to customers stable;
- Covid-19 credit lines guaranteed by the French State in the amount of €92.5 million, 5% of credit to companies

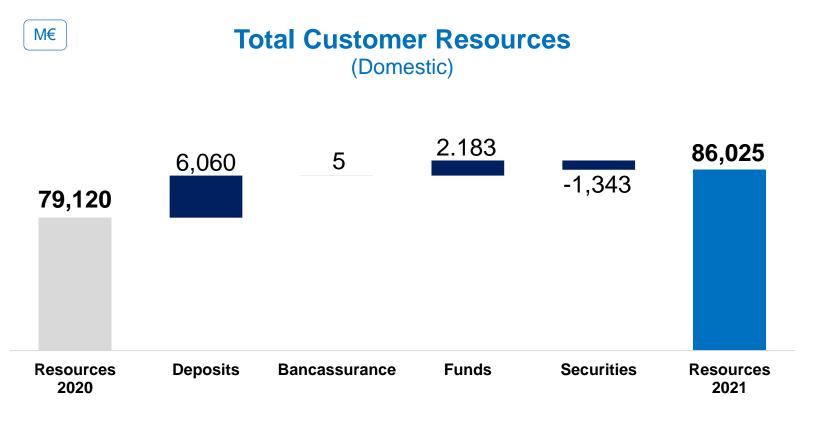
Net Assets have a significant increase

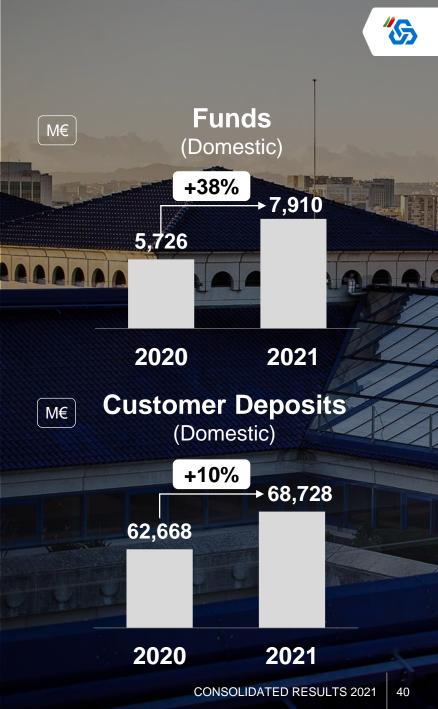
M€

Net Assets (Consolidated)



Customer Resources in Portugal with strong growth



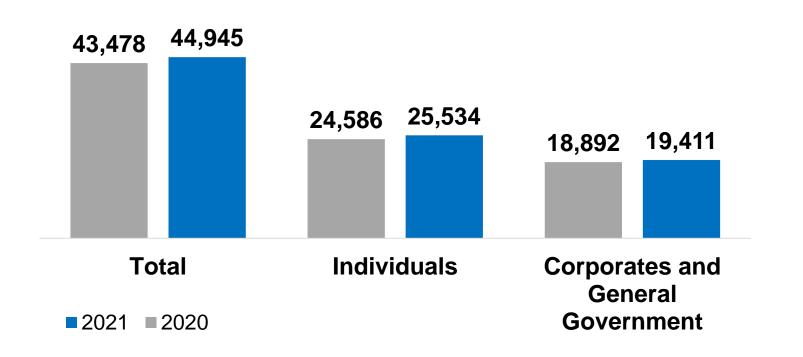




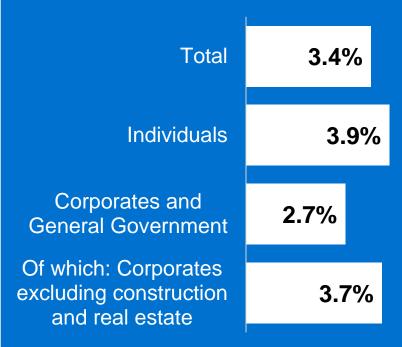
Credit in Portugal grows in Individuals and Corporates

M€

Loans and Advances to customers (CGD Portugal)

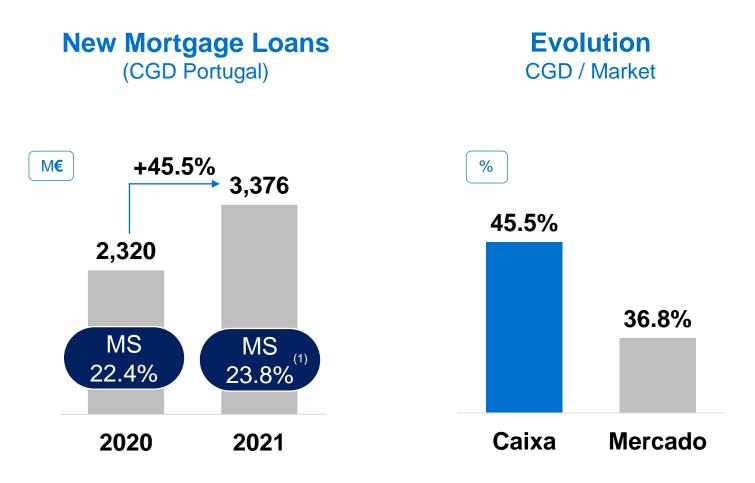


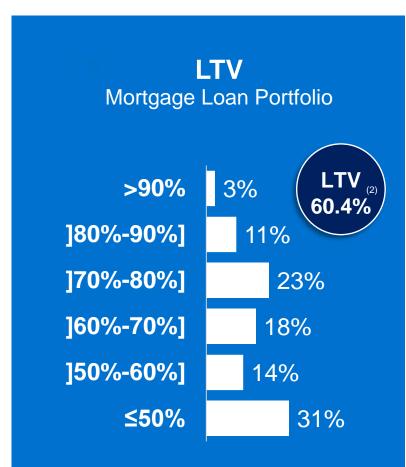
% Loans and Advances to customers Evolution (CGD Portugal)





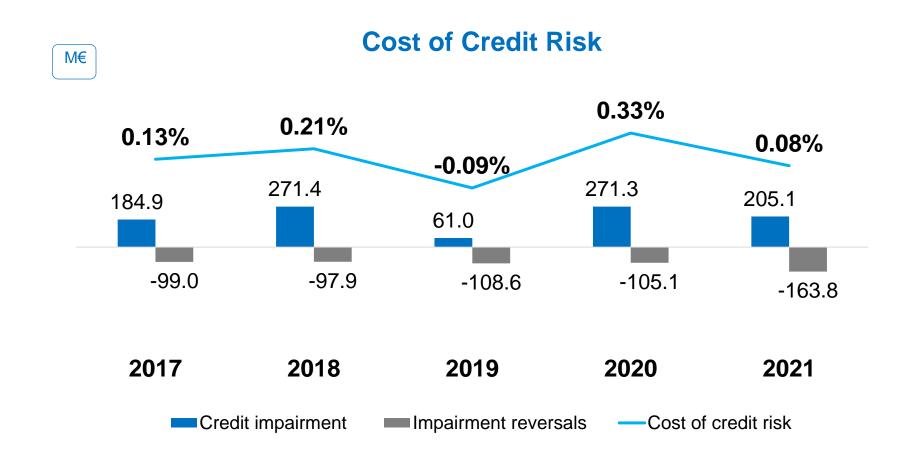
New mortgage loans with growth above the banking sector; market share increases





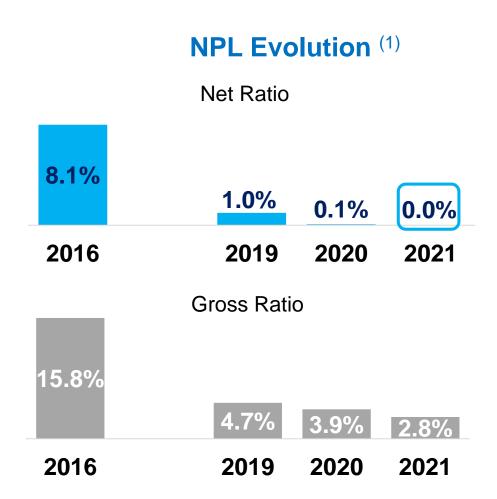
(1) Accumulated until November 2021; (2) Weighted average

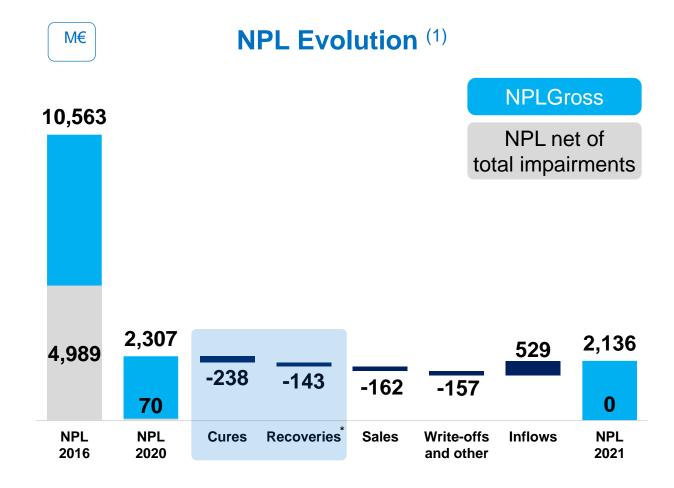
Cost of credit risk impacted by preventive measures and high level of recoveries





NPL ratio net of impairments reaches 0%

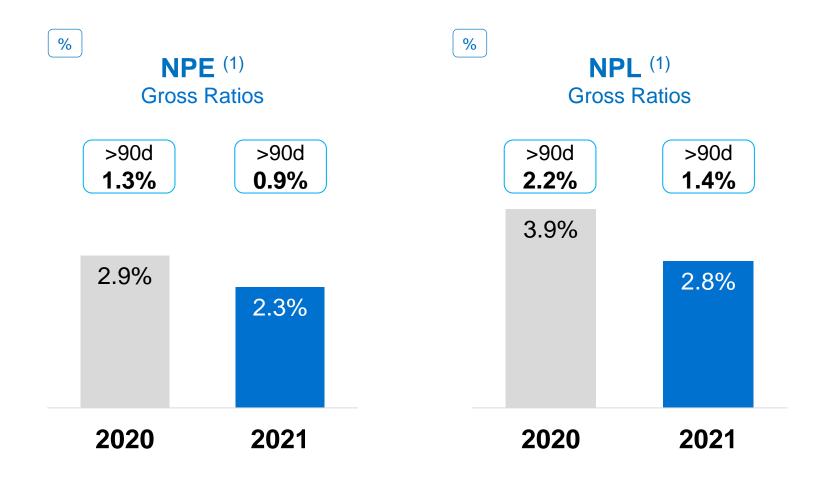




⁽¹⁾ NPL - Non Performing Loans: EBA definitions.

^{*} Recovery value of the set of credits classified as NPL - Non Performing Loans

NPE and NPL decreasing with NPL > 90 days at 1.4%

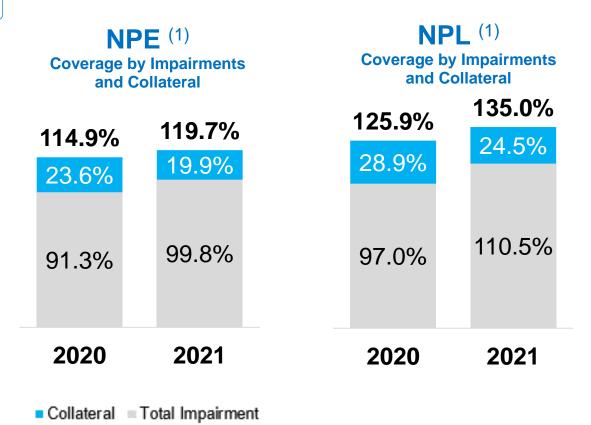


⁽¹⁾ NPE – Non Performing Exposure and NPL – Non Performing Loans: EBA definitions;

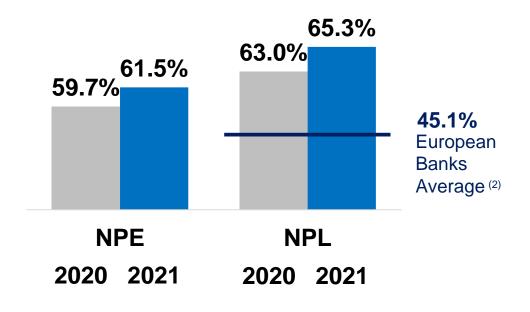


NPE and NPL with higher coverage level





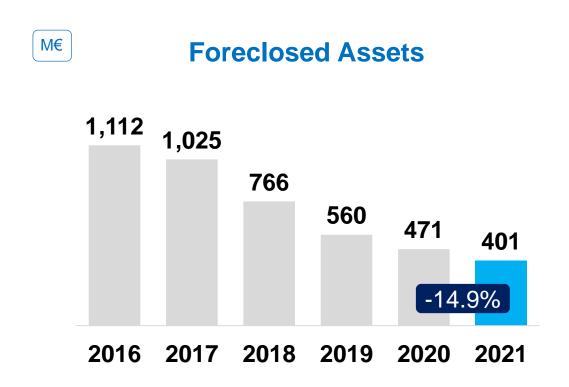
Specific Impairment

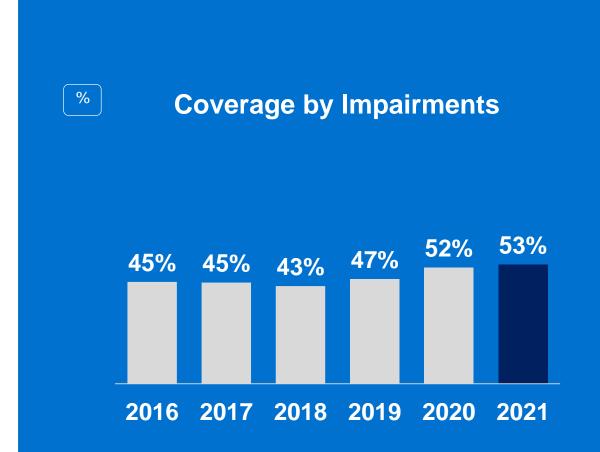


⁽¹⁾ NPE – Non Performing Exposure and NPL – Non Performing Loans: EBA definitions; (2) EBA Risk Dashboard – September 2021



Foreclosed Assets (Real Estate) reduction while Coverage is reinforced





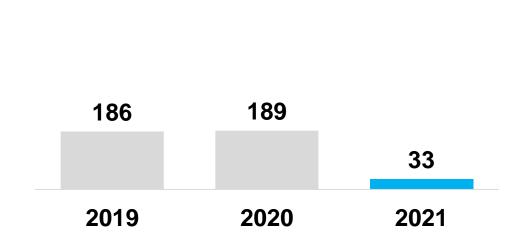
Investment Properties decrease and exposure to Corporate Restructuring Funds stabilize

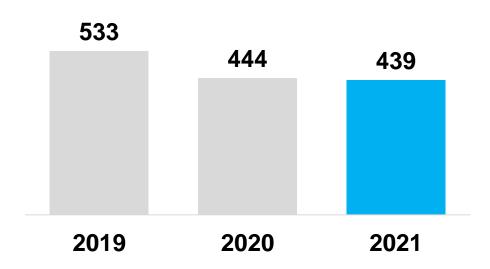


Investment Properties



Corporate Restructuring Funds





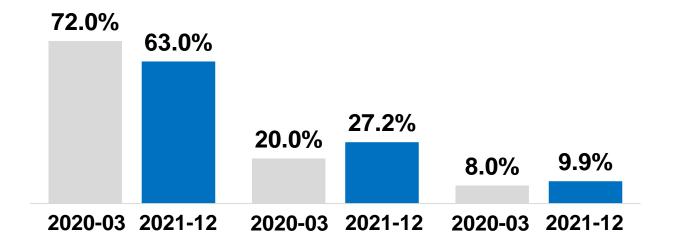


Moratoriums expire with limited impact and new support measures extended when needed









(*) IFRS9: Stage 1 – Performing loans; Stage 2 – Performing loans, with default risk; Stage 3 – Loans in default.

Portugal

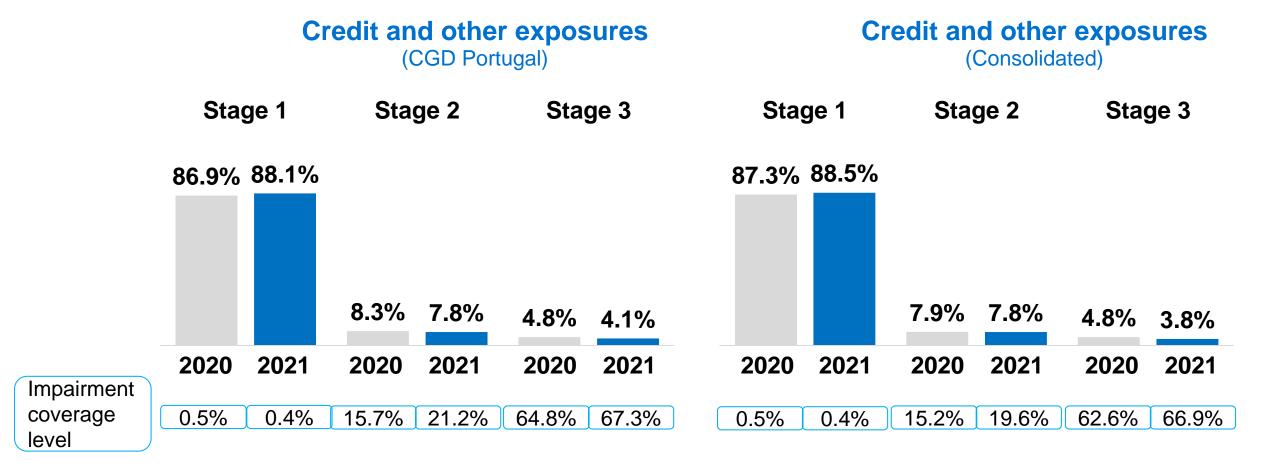
- €6.4 billion of moratoriums expired in 2021
- €480 million under negotiation for restructuring measures:
 - 330 M€ for around 3,000 families
 - · 150 M€ for around 600 companies

International

- 897 M€ of moratoriums expired
- 240 M€ of active moratoriums at the end of 2021

50

Evolution of credit portfolio staging^(*) showing good performance and coverage



(*) IFRS9: Stage 1 – Performing loans; Stage 2 – Performing loans, with default risk; Stage 3 – Loans in default.

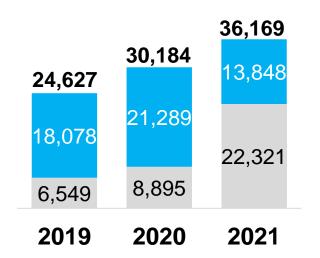


51

CGD with ample capacity to access funding and with TLTRO(1) totalling 5.8 B€

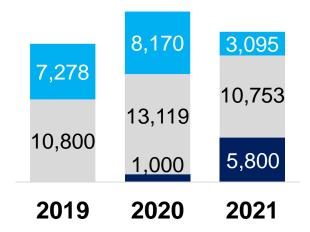


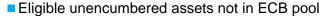
Cash and cash equiv. at central banks (*) and Eligible Assets



- Eligible Assets
- Cash and cash equivalents at central banks

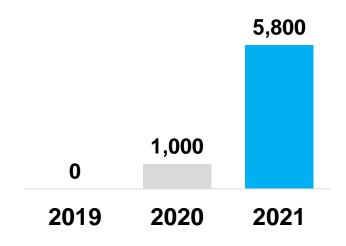
Assets in ECB Pool and Other Eligible Assets





- Eligible assets in ECB pool Unencumbered
- Eligible assets in ECB pool Encumbered





(1) Targeted Longer-Term Refinancing Operations

^(*) Excluding minimum reserves



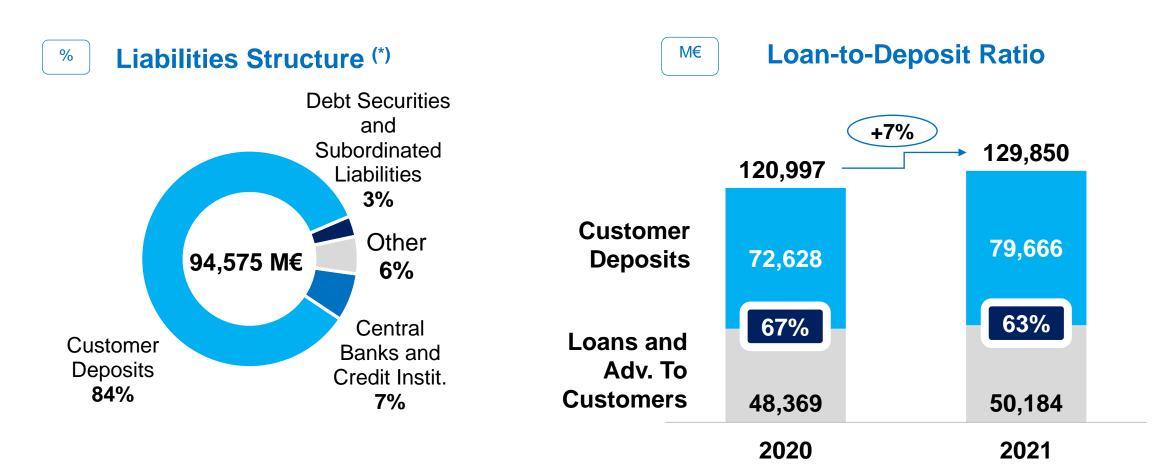
Yields of CGD issues maintain downward trend





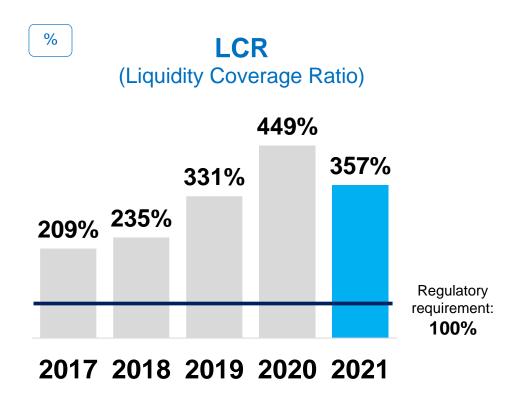
Source: Bloomberg

Stable funding structure based on retail funding, with 7% business volume increase

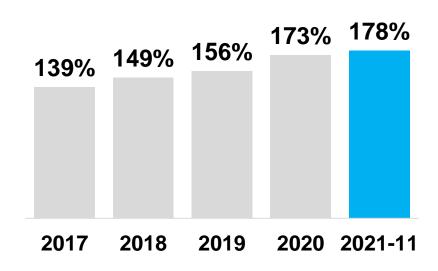


^(*) Excluding non-current liabilities held for sale.

Liquidity position remains robust and sustainable









Robust capital ratios



(*) Excluding AT1 issue to be called in March 2022

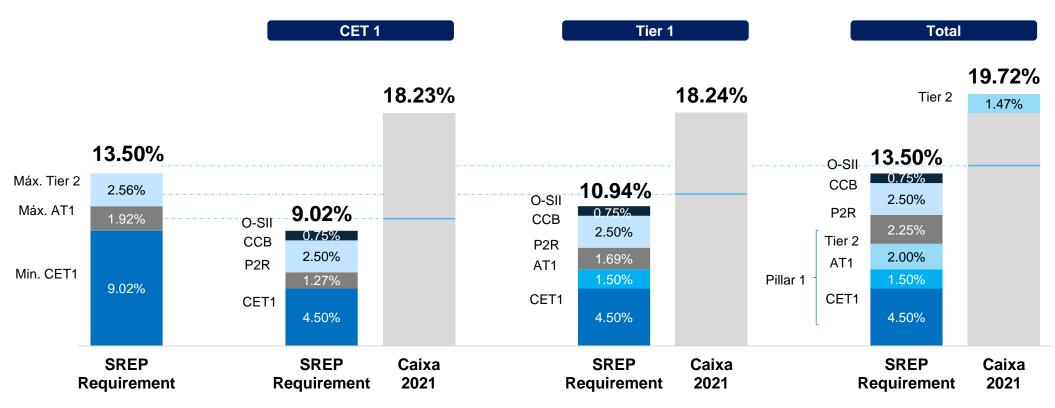
2021 ratios exclude from net income the distributable amount according to dividend policy

CONSOLIDATED RESULTS 2021 CAIXA GERAL DE DEPÓSITOS, S.A.



CGD fulfils with ample margin capital requirements

SREP 2021 Requirements and CGD Capital Ratios in 31 December 2021



(*) Excluding from net income the maximum distributable amount according to dividend policy

P2R composition: 56.25% CET1, 18.75% AT1 and 25% Tier 2; O-SII buffer: 1% in 2022 and 2023

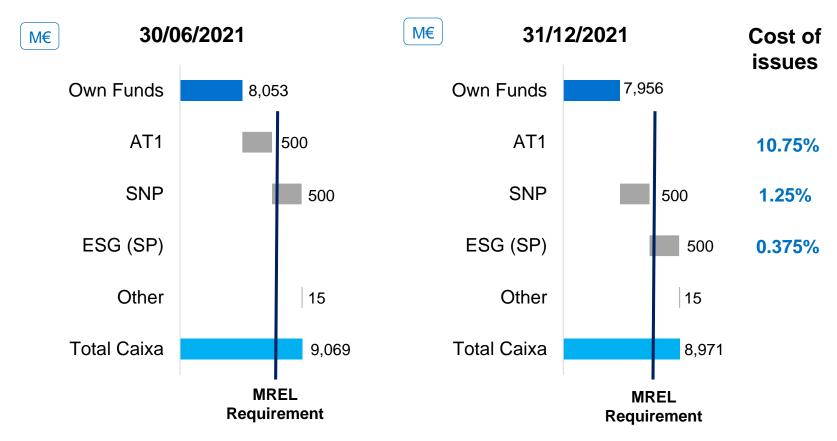
O-SII: Other Systemically Important Institutions buffer

CCB: Capital Conservation buffer

P2R: Pillar 2

CGD ensures compliance of the binding interim MREL requirement, with cost reduction

MREL Requirements

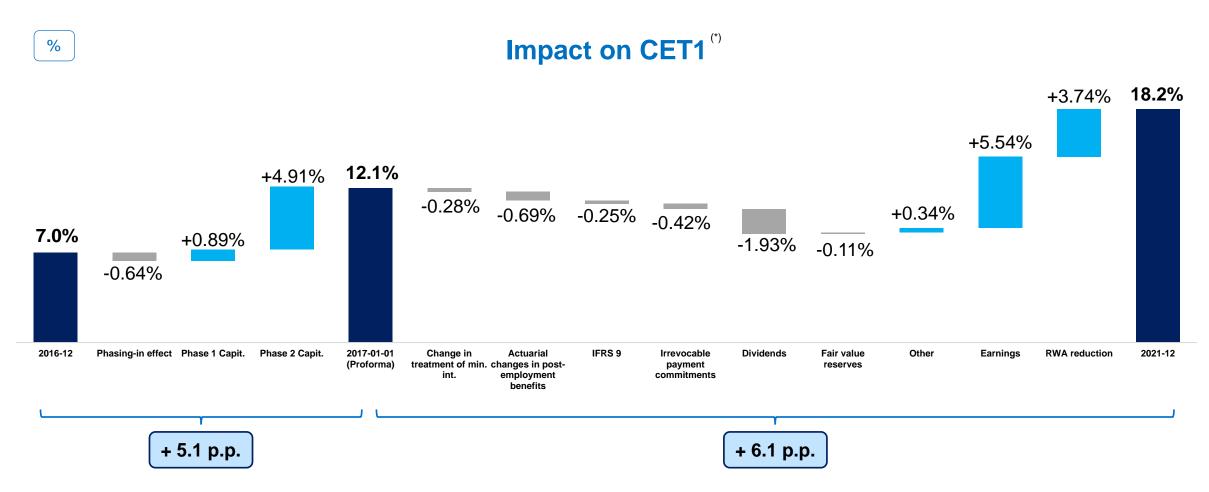


Caixa comfortably meets the intermediate MREL requirement

Replaces AT1 issue of 500 M€, with a cost of 10.75%, for a Senior Sustainable issue, of the same amount, with a coupon of 0.375%



Deleveraging and improved profitability accommodate deductions from regulatory requirements and market conditions



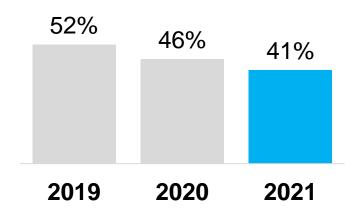
^(*) Excluding from net income the maximum distributable amount according to dividend policy

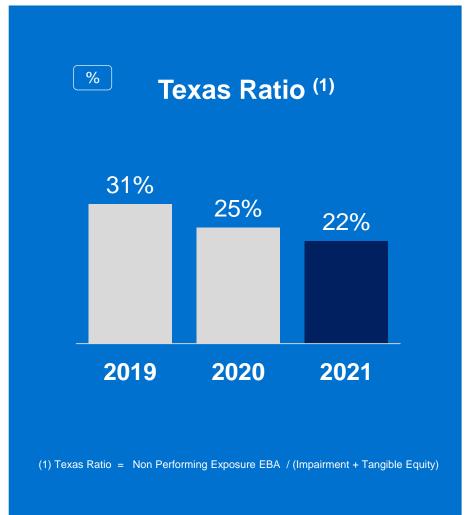


Risk Weighted Assets (RWA) density, Texas and Leverage Ratios

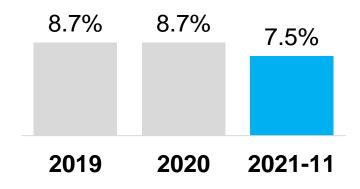
RWA Density

RWA fully implemented (2021-12): 42.7 B€









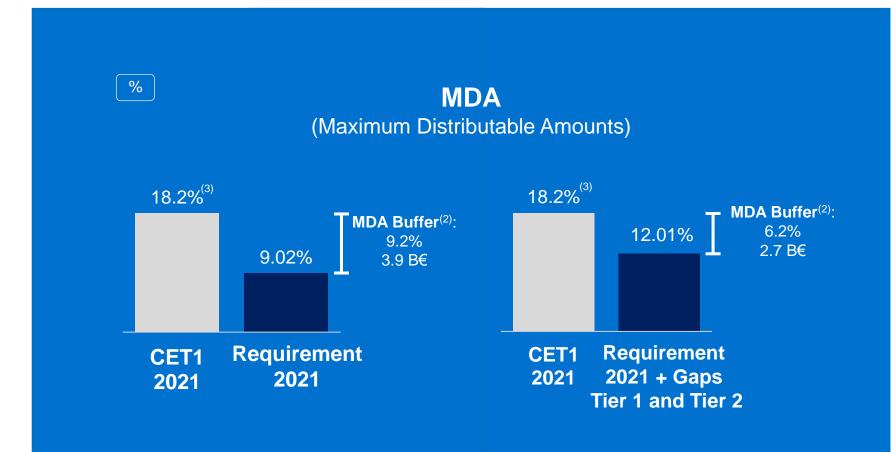
(2) Leverage Ratio = Tier 1 Capital / Total Exposure



60

Available Distributable Items (ADI) and Maximum Distributable Amount (MDA)





(1) 10.75% coupon for current 500 M€ AT1 issuance;

(2) Considering fulfilment of buckets of 1.92% in AT1 and 2.56% in T2; (3) Excluding from net income the maximum distributable amount according to dividend policy

2021 EU-Wide Stress Test Results among best and lower SREP requirement



Source: EBA 2021 EU-wide Stress Test - Results (30 July, 2021)

Pension Fund with liabilities fully covered

Liabilities for employee pensions

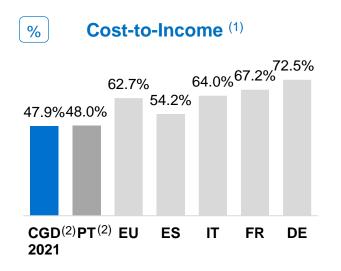
	2020	2021
Total responsibilities for past services	3,429.7 M€	3,299.6 M€
Equity status of the Pension Fund	3,376.9 M€	3,558.7 M€
Coverage level	98.5%	107.9%
Pension fund profitability	4.30%	5.61%
Discount rate	1.05%	1.35%
Salaries growth rate	0.60%	0.60%
Pensions growth rate	0.3%	0.3%
Mortality tables:		
Men	TV 88/90	TV 88/90
Women	TV 88/90 (-3 years)	TV 88/90 (-3 years)



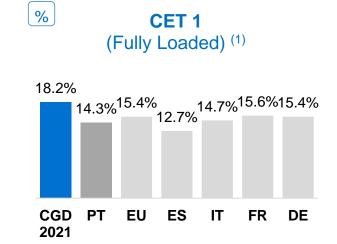
Summary 2021

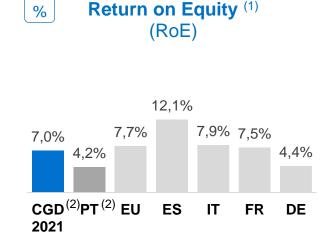


CGD compares favorably with Portuguese and European average

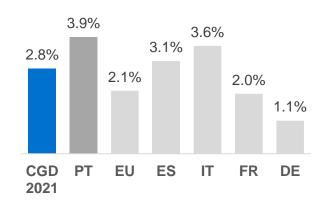


CAIXA GERAL DE DEPÓSITOS, S.A.

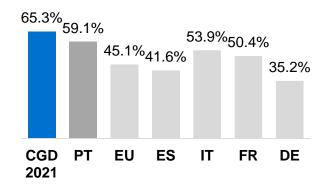












Summary 2021

Activity in 2021 marked by the conclusion of the Strategic Plan and the growth of new credit operations

%	Successful completion of the Strategic Plan 2017-2020 confirmed as a success at European level
%	Profitability with positive progression (ROE 7%), above the average of national banks, even in a context of high capital levels
%	Growth in new loans reinforcing the support to companies and households
%	Stabilized recurring Operating Costs compared to 2020; Cost-to-income with positive performance
%	Reached the milestone of 2 million digital customers; sustained investment capacity
%	Net Core Operating Income before Impairments, grow
%	Fundraising demonstrates CGD's strong confidence and reputation among its customers
%	Strengthening of asset quality: NPL net ratio 0%
S	Strong capital position, above average of Portuguese and European banks



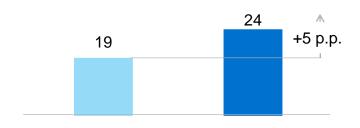


2017-2021 Strategic Plan put CGD in an unique leadership position in Portugal

2021

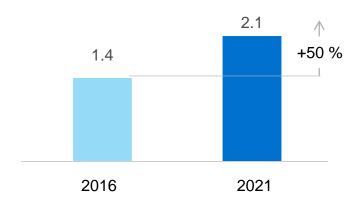
Mortgages Market Share

New contracts%



Digital Clients

Million active Clients





Largest customer base (~3.7 M households and ~300 k business and corporate)



Over 2 M digital Clients (Caixadirecta, Caixadirecta Empresas and Dabox)



Leadership in investment funds

(with over 1.3B€ assets under management)



Largest deposit portfolio

(63 B€ with 18% increase)



37.3 B€ M/L term lending portfolio (Mortgages, leasing and business/corporate)



State-owned bank and benchmark in financial services in Portugal ("Banco com maior relevância e notoriedade no setor")

There has been a significant investment in upskilling and renewing the employee base, preparing CGD to a new phase

2017 to 2021





Over **1.8** M Hours of training

2.3

Increase in training spending 2017-21



~600

~700

New employees



Over 3,000

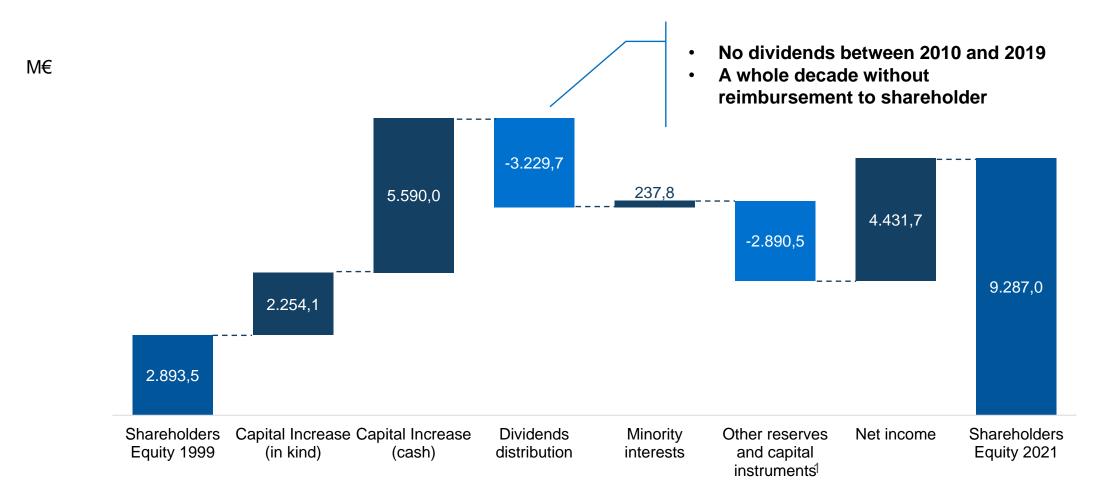
Employee reduction (mutual agreement and early retirement)

approximately 6 %

Growth in average wage per employee 2017-2021



Despite positive results in the past 5 years, it is necessary to reinforce value creation



Source: CGD - DCI

Includes 1,500 M€ of AT1 and coupons (~ 161 M€) and revaluation of reserves (+180 M€)



After investing in financial strength improvement, effective risk management and reinforcement of governance and control mechanisms, CGD has set the stage for a new cycle





from 2021 to 2024...



Recapitalization



Profitability



Restructure



Risk management and control



Governance reinforcement



Rating upgrade



Regain leadership

(↑) U

Universal

 \bigcirc

Digital

 \bigcirc

Service and Client facing time

 (\uparrow)

Innovative

 \bigcirc

Green and sustainable

 \bigcirc

Talent (upskilling and performance)

 \bigcirc

Capital reimbursement to investors (State

and private)



CGD in 2024



The Portuguese Bank

Portuguese management, Portuguese capital and state owned



Universal leadership

Relevant and competitive presence in all segments, products services and current geographies



Value generation

Restitution of capital to investors (state and private) with adequate return



Stability of the financial system

Contribute to cover market gaps, long-term creditor, deposits safety



Digital Bank

convenience, accessibility and simplicity



Service

No waiting lines, less usage of cash and more clientfacing time



Innovation

expertise in Artificial Intelligence, Advanced Analytics and disruptive technologies



Inclusion

Universal service provided to all customers, investing in their financial and digital literacy



Green and Sustainable Bank

Leadership in the adoption of ESG best-practices



Talent and Performance

Preferred employer in the Portuguese market, competing for top talent



Trust

Most relevant and trusted bank in the financial sector in Portugal



Benchmark

Setting the bar in key areas – Digital, Innovation, service, risk management, efficiency and governance

RESULTS PRESENTATION

Consolidated Results

Unaudited financial information

Investor Relations | 11.02.2022

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